

# CITY OF SWAN

2006/07  
ADOPTED BUDGET



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## **Council of the City of Swan**

### **Mayor**

Councillor

C M Gregorini OAM JP

### **Deputy Mayor**

Councillor

M P Congerton JP

### **Midland Ward**

Councillors

C M Gregorini OAM JP

J Holmes

J Marino

### **Ballajura Ward**

Councillors

M Congerton JP

M Haynes JP

J McNamara

### **North Ward**

Councillor

K B Bailey

### **Altone Ward**

Councillors

D R Fardig

D C Lucas

M A Wainwright

### **Guildford Ward**

Councillor

F Alban

### **Swan Valley Ward**

Councillor

C Zannino

### **Gidgegannup Ward**

Councillor

S Croy

### **Ellenbrook Ward**

Councillor

T Jones

**Executive Management - City of Swan**

**Acting Chief Executive Officer**

Mike Foley

**Executive Manager, Customer and Community Services**

Maureena Lockyer-Benzie

**Executive Manager, Corporate Services**

Gerry Poepjes

**Executive Manager, Strategic Community Planning**

Martin Richardson

**A/Executive Manager, Operational & Development Services**

Charles Sullivan



*Let's make  
it happen*

**City of Swan  
Budget 2006/07**

**Budget Certification**

This is to certify that the 2006/07 Budget was adopted at a Meeting of Council held on 5 July 2006.

This is a copy of the budget adopted by Council and the schedules referred to in the Adopted Recommendations.

Additional supporting schedules have been included to assist in the interpretation and understanding of the budget content.

**C Gregorini OAM JP  
Mayor**

**M Foley  
A/Chief Executive Officer**

## **BUDGET REPORT**

### **1. Introduction**

The 2006/07 Annual Budget has been prepared in accordance with the requirements of Australian Accounting Standards, the Local Government Act 1995 and the Local Government (Financial Management) Regulations, 1996 & 2005. Additional information has been provided where relevant.

The budgets are presented by Nature and Type as well as Organisational Business Unit, as per the guidelines detailed in the 2005 amendments to the Financial Management Regulations of the Local Government Act. This information is represented by Program in the Notes to the Budget.

### **2. Strategic Financial Plan 2006/07 – 2015/16**

The 2006/07 budget incorporates the major initiatives and capital works outlined in the Strategic Financial Plan for the years 2006/07 to 2015/16. The Plan is to be adopted in August 2006.

The increasing population, and hence demand on Council's resources results from a "surge" of new dwellings being constructed in the City. The demand for land for first and second home buyers shows no sign of abatement. One developer is now drawing lots for new land releases and asking for a \$1,000 refundable deposit to go into the draw. The demand for resources impacts especially heavily on Council's operations as well as the development services department. The expansion being encountered is similar to other "Growth" Councils such as Mandurah and Wanneroo. The pressure will result in additional resources being required in due course to meet the increasing demands of the community.

### **3. Statutory Statements**

The Operating Statement is a requirement of both Australian Accounting Standards and the Local Government (Financial Management) Regulations. The Operating Statement details operating revenues and operating expenses to arrive at the net change in assets resulting from operations. The budgeted total operating revenue for 2006/07 is \$73.2m, with operating expenses estimated at \$72.3m.

The Rate Setting Statement shows the total rates revenue required, and forms the basis on which rates are levied. For 2006/07, the net total revenue to be raised through rates after allowing for penalty interest and rates write off is \$45.2m.

The Statement of Cash Flows details estimated cash receipts and expenditures from operations, cash from government grants and investing activities, cash from loan borrowings and the application of cash to loan repayments, as well as capital acquisitions and infrastructure construction.

#### 4. Operating Budget

The Operating Budget is presented by Nature and Type for each Organisational Business Unit format. This document shows the total estimated revenue and expenses for each business unit in the City. The total operating expenses of \$72.3m includes depreciation of assets of \$18.6m. Total operating revenue of \$73.2m includes operating and capital grants of \$9.3m.

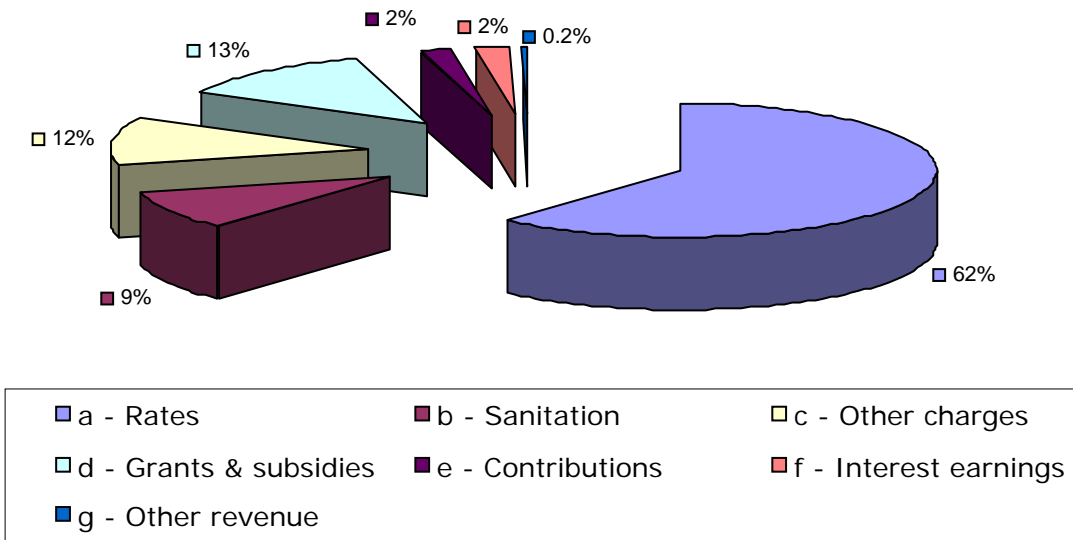
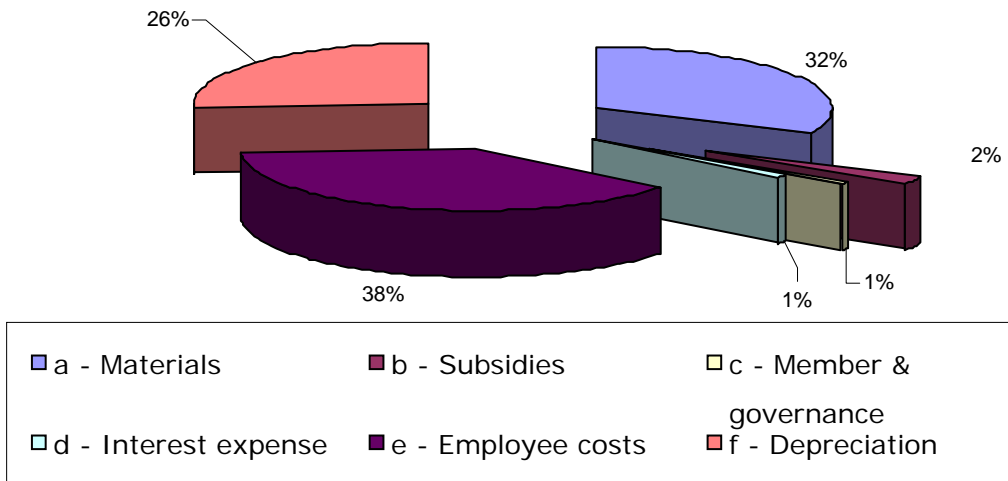


Chart 4.1 above shows the composition of the anticipated operating revenue for 2006/07. Note that Rates and Sanitation Charges together are expected to account for 72.8% of the City's total revenue. Other Fees and Charges will account for 12.2%.

Chart 4.2 below gives a breakdown of how the money is to be spent by the City in 2006/07.



## 5. Financial Strategy

There is an increasing demand for Council services from within the community. Growth of the City from new residential and commercial development, coupled with the ageing infrastructure, has required the Council to adopt a financial strategy which will not only be sustainable, but also allow the Council to meet the increasing demand on resources.

This strategy will provide Council with additional revenue of \$0.75m in 2006/07 to go towards a replacement program for our ageing infrastructure across the City.

Like most businesses in WA, Council is experiencing significant cost pressures in the areas of labour and building construction. The former is of concern in delivering continued services in light of record low unemployment and the loss of staff to the private sector. One recent example was a senior employee being offered a \$30k pay increase to move to the private sector. On the construction front, building prices are being inflated due to the heightened construction activity which has the flow on affect to the Council in the form of higher tender prices.

## 6. Capital Expenditure Program

The total Capital Expenditure Program is \$30.99m, made up of;

	\$ million
New projects for 2006/07	26.09
Re-budget Items from 2005/06	4.9
Total	30.99

The Program will be funded with capital grants of \$2.3m, loan funds of \$3.5m, reserves of \$4.0m and trade-ins of \$1.0m, with the balance coming from the municipal fund (and financed from depreciation and re-budget cash from 2005/06).

## 7. Rating Information

Specific rating information is provided and commences on page 41 of this budget document. Following is a Statement of Objects and Reasons for levying differential and minimum rates, a schedule of rate levies by rate type as well as by ward and other rates and charges information.

Rates for urban properties are based on Gross Rental Values (GRV), and for rural properties, on Unimproved Values (UV). Both values are provided by the Valuer General of WA, a person independent of all Councils. The GRV's are re-valued every three years and this revaluation occurred on 1 July 2005. Rural properties are now subject to annual revaluations. This was instituted at the request of rural property owners as a result of large variations in land values when the valuations were done on a triennial basis.

The Council adopted a rate increase for all rate categories of 5%. The discount for early payment of rates has been abolished and replaced with a raffle for \$100,000 worth of prizes to upfront payers. This also reduces the significant administrative burden placed on the City taken to calculate and administer the discount.



Council has decided to retain the differential rates so as to maintain an equitable basis between the different categories of properties and to maintain the unique rural characteristics of the Swan Valley and other rural precincts. It also decided to retain the concession for Swan Valley Farmland so as to encourage the retention of working vineyards in the Swan Valley.

The commercial properties in the City Centre (Midland only) will be levied 4% above the rate for other commercial properties, as a contribution towards the cost of the marketing program to revitalise the City Centre. This is as per the Agreement entered into by the City and Midland Marketing Inc. The City will complete a marketing plan for the Marketing of Midland and consult widely with the business community before possibly enlarging the specified area in 2007/08.

Swan Farmland properties will continue to receive additional special rating concessions in the form of lower differential rates after a 5 % average increase of all UV properties arising from this years revaluation of properties by the Valuer General totalling on average 28.9%.

Council will continue in 2006/07 with the Special Area Rate in the Midland District and Guildford District Drainage areas at the same rate adopted by the Water Corporation. This will apply to All GRV properties in the nominated districts. The rate is 0.6 cents in the dollar.

Residential rates continue to be the biggest contribution to the rates of the City as the following table indicates, when compared with other rating categories.

<b>Rate Category</b>	<b>% of rates</b>	<b>\$ of rates</b>
Residential	56%	\$24.9m
Commercial	13%	\$5.6m
Industrial	16%	\$7.3m
Rural	15%	\$6.6m

## **8. Hire Charges and Fees**

The schedule at the end of this budget document outlines all fees and charges imposed by the Council. It also highlights those fees and charges that attract goods and services tax (GST).

## **9. Restricted Funds and Reserves**

The term Restricted Funds applies to cash amounts received by Council on the basis that the funds are applied for specific purposes. Known as Reserve accounts, funds held in them are restricted for the purpose for which the Reserve has been established. Specific authorisation of Council and advertising in accordance with the Local Government Act are needed to use funds for any other purpose.

Similarly, loan funds are restricted for the purpose for which they were originally raised and contributions for roads, footpaths and drainage works, are also restricted to those works. The Council has approved new loans of \$3.5m to fund in part the construction of the new library in Ellenbrook.

A new reserve is to be created for 2006/07 for the retention of rates funds for the repair, maintenance and replacement of infrastructure and capital assets. The reserve is to be named the City Asset Replacement Reserve.

Details of restricted and reserve funds are included on page 64 of this budget document.

#### **10. Loans**

The budget contains provisions to borrow an asset specific loan totalling \$3.5m to fund the Council's contribution to the construction of the Ellenbrook Library. The loan may be extended to cover the fitout costs totalling an additional \$850,000. The additional loan is dependent upon the cashflow of the City at the time. The initial loan will be over a 20 year period.

A self supporting loan of \$35,000 is to be provided to the Chequers Golf Club Inc. The purpose of the loan is fund infrastructure work at the Club associated with the dam. The loan will be matched by a Federal Government Grant and will be taken out over a ten year period. At the same time, the Council, with the assistance of the WA Treasury Corporation, will restructure two existing loans by amalgamating the loan and extending the repayment period. As security, Council has asked for a negative pledge over Club assets and a copy of their audited financial statements be provided each year.

#### **11. Budget Notes**

The Budget Notes provide additional information that is required by the Local Government (Financial Management) Regulations, and also allows for a more detailed understanding of this Budget. A separate budget for the Ellenbrook and Vale community funds has also been provided. Contributions to these funds are made both by Council and the developers on a fixed amount per lot sale basis.

**City of Swan**  
**Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Consolidated Summary by Organisational Business Unit Structure</b>			
39,593,081	40,333,638	Council Rates	45,221,100
5,914,585	5,961,776	Sanitation Charges	6,813,660
500,000	503,995	Drainage Charges	499,992
533,270	579,767	Security Service Charges	533,270
1,525,060	2,158,746	Statutory Charge revenue	1,914,410
4,751,756	5,228,948	User Charge Revenue	5,553,094
9,349,613	8,310,679	Grants & Subsidies	9,348,921
		Recoups & Rest.	
3,306,990	3,278,376	Contributions	1,527,716
1,335,060	1,600,365	Interest on Investments	1,654,130
272,510	672,774	Other Revenue	164,596
<b>67,081,925</b>	<b>68,629,064</b>	<b>Total Revenue</b>	<b>73,228,893</b>
5,263,209	1,776,663	Facilities	2,372,921
1,047,850	1,045,161	Office expenses	1,185,926
8,164,528	9,480,286	Contracts	15,439,060
1,964,764	1,669,834	Utility charges	1,994,612
1,281,163	742,027	Consumables	617,204
173,406	282,215	Capital items expenses	98,782
4,626,060	4,845,217	Plant & equipment costs	5,855,299
12,406,290	2,887,965	Materials	3,508,393
<b>34,927,270</b>	<b>22,729,368</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>31,072,197</b>
903,312	765,701	Subsidies & Donations	1,654,992
566,300	677,281	Member & Governance	540,650
2,013,618	2,383,241	Finance charges	1,713,910
25,681,594	27,637,980	Employee costs	27,867,454
16,665,600	19,000,000	Depreciation	18,659,219
<b>80,757,694</b>	<b>73,193,571</b>	<b>Direct Operating Expenses</b>	<b>81,508,423</b>
-13,928,850	-6,277,778	Net Internal Reallocation	-9,209,021
<b>66,828,844</b>	<b>66,915,793</b>	<b>Total Expenses</b>	<b>72,299,402</b>
<b>253,081</b>	<b>1,713,271</b>	<b>Change in net assets</b>	<b>929,491</b>

## RATE SETTING STATEMENT

Budget 2005/06	Estimate for 2005/06		Budget 2006/07
		<b>OPERATING REVENUE</b>	
5,914,585	5,898,859	Sanitation charges	6,813,660
7,310,086	7,931,204	Other fees and charges	8,500,766
1,725,990	3,701,577	Contributions & reimbursements	1,527,716
1,335,060	1,558,701	Interest earnings	1,654,130
5,891,513	5,409,240	Operating grants & subsidies	6,998,736
272,510	516,916	Other receipts	164,596
<b><u>22,449,744</u></b>	<b><u>25,016,497</u></b>	<b>Operating Revenue</b>	<b><u>25,659,604</u></b>
		<b>OPERATING EXPENSE</b>	
25,681,594	28,441,622	Employee costs	27,882,464
21,639,162	17,987,463	Materials & contracts	20,396,201
16,665,600	19,000,000	Depreciation	18,659,219
2,109,588	410,033	Finance charges	1,713,910
850,812	312,418	Other payments	3,649,604
<b><u>66,946,756</u></b>	<b><u>66,151,536</u></b>	<b>Operating Expenses</b>	<b><u>72,301,398</u></b>
<b><u>44,497,012</u></b>	<b><u>-41,135,039</u></b>	<b>Net Cash - Operating Activities</b>	<b><u>-46,641,794</u></b>
		<b>ADD</b>	
		<b>Capital grants &amp; Subsidies</b>	
5,158,100	5,409,240	Proceeds from sale of assets	2,163,185
2,378,600	2,438,473	Capital grants & subsidies	2,350,185
16,665,600	19,000,000	Depreciation write-back	18,659,219
		<b>LESS</b>	
		<b>Capital Expenditure</b>	
-9,886,570	-13,490,052	Purchase/construction	
-15,788,545	-5,842,300	Infrastructure	-15,191,680
<b><u>-1,472,815</u></b>	<b><u>7,515,361</u></b>	Purchase/construction Capital	-15,805,892
		<b>NET</b>	<b><u>-7,825,048</u></b>
		<b>LESS</b>	
-880,340	-900,000	Repayment of loans	-943,920
-4,485,985	-5,528,080	Transfer to reserves	-8,135,820
		<b>ADD</b>	
		<b>Funding Sources</b>	
3,500,000	0	Proceeds of loans	3,500,000
4,022,980	3,761,030	Transfer from reserves	5,913,750
482,048	436,338	Write-back adjustments	500,000
3,738,043	5,871,448	Opening funds	10,430,895
0	-10,430,895	Less closing funds	-2,019,163
<b><u>6,376,746</u></b>	<b><u>-6,790,159</u></b>	<b>NET</b>	<b><u>9,245,742</u></b>
<b><u>39,593,081</u></b>	<b><u>-40,409,837</u></b>	<b>Shortfall to be made up from Rates</b>	<b><u>-45,221,100</u></b>

<b>Revised Budget 2005/06</b>	<b>STATEMENT OF CASHFLOWS Estimate for 2005/06</b>		<b>Budget 2006/07</b>
		<b>Cashflows - Operating Activities</b>	
39,593,081	40,409,837	Rates levies	45,971,325
5,914,585	5,898,859	Sanitation charges	6,703,110
7,310,086	7,931,204	Other fees & charges	8,601,206
5,891,513	5,409,240	Operating grants and subsidies	6,998,736
1,335,060	1,558,701	Interest earnings	1,631,564
1,725,990	3,701,577	Contributions & reimbursements	1,539,271
272,510	516,916	All other revenue	186,596
<b>62,042,825</b>	<b>65,426,334</b>	<b>Total Receipts</b>	<b>71,631,808</b>
		<b>Less expenses</b>	
25,681,594	28,441,622	Employee costs	27,998,044
2,109,588	410,033	Finance charges	1,698,350
850,812	312,418	Subsidies & donations	1,667,558
21,639,162	17,987,463	Materials & contracts	20,990,247
<b>50,281,156</b>	<b>47,151,536</b>	<b>Total Expenses</b>	<b>52,344,199</b>
<b>11,761,669</b>	<b>18,274,798</b>	<b>Net cash operating activities</b>	<b>19,287,609</b>
		<b>Cashflow from Financing Activities</b>	
3,500,000	0	Proceeds from loans	3,500,000
1,000,000	0	TPS 14 & Self Supporting loans	0
-880,340	-900,000	Repayment of loans	-943,920
<b>3,619,660</b>	<b>-900,000</b>	<b>Net cash from financing activities</b>	<b>2,556,080</b>
		<b>Cashflow from investing activities</b>	
5,158,100	2,438,473	Capital grants and subsidies	2,350,185
2,378,600	2,106,220	Proceeds from sale of fixed assets	2,163,120
-9,886,570	-13,490,052	Payments - infrastructure assets	-15,805,892
-15,788,545	-5,842,300	Payments - capital assets	-15,191,680
-	-	<b>Net cash used in investing activities</b>	<b>-</b>
<b>18,138,415</b>	<b>-14,787,659</b>		<b>26,484,267</b>
-2,757,086	2,587,139	Net increase/(decrease) in cash	-4,640,578
11,931,703	13,851,362	Cash at beginning of year	16,438,501
<b>9,174,617</b>	<b>16,438,501</b>	<b>Cash at end of year</b>	<b>11,767,923</b>

## Capital Works Summary

Revised Budget 2005/06	Estimate for 2005/06	Capital Works Income	Budget 2006/07
5,158,100	2,438,473	Capital grants and subsidies	2,350,185
3,493,740	3,761,030	Reserves utilised	5,913,750
3,500,000	0	Loan proceeds	3,500,000
2,378,600	2,106,220	Proceeds from sale of assets	2,163,120
11,144,675	10,590,291	Municipal funds	17,070,518
<b><u>25,675,115</u></b>	<b><u>18,896,014</u></b>	<b>Total capital works income</b>	<b><u>30,997,573</u></b>
		<b>Capital Works Expenditure</b>	
		<b>Capital</b>	
-3,863,730	1,005,478	Buildings	-8,424,900
-196,500	595,552	Furniture & equipment	-152,300
-5,826,340	4,522,396	Plant & equipment	-6,614,480
<b><u>-9,886,570</u></b>	<b><u>-6,123,426</u></b>	<b>Total Capital expenses</b>	<b><u>15,191,680</u></b>
		<b>Infrastructure</b>	
-10,570,155	9,500,362	Road networks	-9,386,593
-792,060	253,000	Drainage	-1,583,000
-750,500	875,226	Footpath	-1,102,500
-3,675,830	2,144,000	Parks & Reserves	-3,733,800
<b><u>15,788,545</u></b>	<b><u>-12,772,588</u></b>	<b>Total Infrastructure</b>	<b><u>15,805,893</u></b>
<b><u>25,675,115</u></b>	<b><u>-18,896,014</u></b>	<b>Total Capital Works Programs</b>	<b><u>30,997,573</u></b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Corporate Communications</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	0	Capital grants & subsidies	0
0	0	Other revenue	0
<b>0</b>	<b>0</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
2,930	4,984	Office expenses	17,500
367,584	300,203	Contracts	645,190
1,704	2,337	Utility charges	2,000
50,000	50,000	Consumables	0
0	217	Capital items expenses	0
0	0	Plant & equipment costs	0
500	200	Materials	500
<b>422,718</b>	<b>357,941</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>665,190</b>
0	0	Subsidies & donations	0
0	87	Finance charges	0
409,020	368,324	Employee costs	100,710
3,980	4,502	Depreciation	4,786
<b>835,718</b>	<b>730,854</b>	<b>Direct Operating Expenses</b>	<b>770,686</b>
0	0	Net internal reallocation	0
<b>835,718</b>	<b>730,854</b>	<b>Total Expenses</b>	<b>770,686</b>
<b>-835,718</b>	<b>-730,854</b>	<b>Change in net assets</b>	<b>-770,686</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Community Development</b>			
0	0	User charges	0
279,068	225,448	Operating grants & subsidies	428,500
219,000	309,909	Recoups & rest. contributions	200,760
15,000	112,084	Other revenue	5,500
<b>513,068</b>	<b>647,441</b>	<b>Total Revenue</b>	<b>634,760</b>
39,000	48,996	Facilities	41,000
4,520	3,177	Office expenses	5,476
469,540	505,248	Contracts	1,437,884
13,248	28,940	Utility charges	13,584
2,200	5,397	Consumables	4,004
50,000	50344	Capital items expenses	2,000
3,690	18810	Plant & equipment costs	20,000
3,750	7,785	Materials	6,750
<b>585,948</b>	<b>668,697</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>1,530,698</b>
7,500	7,500	Subsidies & donations	345,500
0	0	Finance charges	0
1,100,416	1,137,122	Employee costs	452,050
220	255	Depreciation	144
<b>1,694,084</b>	<b>1,813,574</b>	<b>Direct Operating Expenses</b>	<b>2,328,392</b>
0	0	Net internal reallocation	0
<b>1,694,084</b>	<b>1,813,574</b>	<b>Total Expenses</b>	<b>2,324,668</b>
<b>-1,181,016</b>	<b>-1,166,133</b>	<b>Change in net assets</b>	<b>1,693,632</b>



**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>CEO &amp; Executive Support</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	9,314	Recoups & rest. contributions	0
0	0	Other revenue	0
<b>0</b>	<b>9,314</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
8,590	8,836	Office expenses	10,806
142,032	115,423	Contracts	142,000
10,344	8,732	Utility charges	8,800
0	3,020	Consumables	1,500
0	584	Capital items expenses	0
35,880	67,231	Plant & equipment costs	92,544
8,700	1,409	Materials	5,004
<b>205,546</b>	<b>205,235</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>260,654</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
1,022,290	948,567	Employee costs	883,854
0	0	Depreciation	0
<b>1,227,836</b>	<b>1,153,802</b>	<b>Direct Operating Expenses</b>	<b>1,144,508</b>
-985,810	0	Net internal reallocation	0
<b>242,026</b>	<b>1,153,802</b>	<b>Total Expenses</b>	<b>1,144,508</b>
<b>-242,026</b>	<b>-1,144,488</b>	<b>Change in net assets</b>	<b>1,144,508</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Community Services</b>			
287,300	242,640	User charges	279,288
1,773,000	1,700,202	Operating grants & subsidies	1,876,008
0	0	Recoups & rest. Contributions	0
3,000	15,927	Other revenue	17,496
<b>2,063,300</b>	<b>1,958,769</b>	<b>Total Revenue</b>	<b>2,172,792</b>
167,400	73,031	Facilities	86,096
13,796	5,308	Office expenses	3,096
450,460	801,435	Contracts	830,356
15,504	6,705	Utility charges	1,104
24,000	48	Consumables	0
4,600	1,660	Capital items expenses	696
96,660	18,375	Plant & equipment costs	18,792
84,100	2,493	Materials	0
<b>856,520</b>	<b>909,055</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>927,760</b>
0	0	Subsidies & Donations	0
4,850	1,891	Finance charges	804
1,237,324	1,204,465	Employee costs	1,179,300
5,180	1,716	Depreciation	1,720
<b>2,103,874</b>	<b>2,117,127</b>	<b>Direct Operating Expenses</b>	<b>2,122,360</b>
0	114	Net internal reallocation	0
<b>2,103,874</b>	<b>2,117,241</b>	<b>Total Expenses</b>	<b>2,122,360</b>
<b>-40,574</b>	<b>-158,472</b>	<b>Change in net assets</b>	<b>50,432</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Community Planning</b>			
67,500	61,347	User charges	156,750
481,500	305,421	Operating grants & subsidies	493,130
0	0	Recoups & rest. contributions	0
187,500	149,079	Other revenue	3,000
<b>736,500</b>	<b>515,847</b>	<b>Total Revenue</b>	<b>652,880</b>
55,000	45,000	Facilities	58,200
14,548	18,552	Office expenses	22,450
1,501,188	1,529,009	Contracts	2,393,860
11,208	14,376	Utility charges	11,500
0	120	Consumables	0
4,700	5,654	Capital items expenses	5,500
12,420	12,570	Plant & equipment costs	14,480
6,000	17,286	Materials	10,200
<b>1,605,064</b>	<b>1,642,567</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>2,516,190</b>
0	0	Subsidies & donations	0
960	537	Finance charges	970
957,718	1,048,872	Employee costs	576,745
0	0	Depreciation	0
<b>2,563,742</b>	<b>2,691,976</b>	<b>Direct Operating Expenses</b>	<b>3,093,905</b>
0	2,621	Net internal reallocation	0
<b>2,563,742</b>	<b>2,694,597</b>	<b>Total Expenses</b>	<b>3,093,905</b>
<b>-1,827,242</b>	<b>-2,178,750</b>	<b>Change in net assets</b>	<b>2,441,025</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Council Support</b>			
0	5,500	User charges	0
0	0	Operating grants & subsidies	0
0	-733	Recoups & rest. contributions	0
0	41	Other revenue	0
<b>0</b>	<b>4,808</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
123,376	125,677	Office expenses	114,000
33,108	31,079	Contracts	47,500
1,692	1,726	Utility charges	1,324
15,000	47,270	Consumables	10,100
0	0	Capital items expenses	0
1,000	2,715	Plant & equipment costs	12,360
21,500	11,448	Materials	10,500
<b>195,676</b>	<b>219,915</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>195,784</b>
566,300	677,281	Member/Governance expenses	540,650
17,350	22,623	Finance charges	27,320
276,330	296,654	Employee costs	291,840
810	1,648	Depreciation	1,115
<b>1,056,466</b>	<b>1,218,121</b>	<b>Direct Operating Expenses</b>	<b>1,046,849</b>
0	6,005	Net internal reallocation	0
<b>1,056,466</b>	<b>1,224,126</b>	<b>Total Expenses</b>	<b>1,046,849</b>
<b>-1,056,466</b>	<b>-1,219,318</b>	<b>Change in net assets</b>	<b>1,046,849</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Community Safety</b>			
533,270	579,767	Security service charges	533,270
145,150	179,192	User charges	320,150
149,410	109,230	Recoups & rest. contributions	137,300
30,000	1,389	Operating grants & subsidies	27,460
314,200	359,780	Statutory charge revenue	201,410
1,100	12,925	Other Revenue	1,000
<b>1,173,130</b>	<b>1,242,283</b>	<b>Total Revenue</b>	<b>1,193,130</b>
150,000	195,821	Facilities	170,000
35,046	39,877	Office expenses	59,896
945,102	855,659	Contracts	963,520
33,000	33,777	Utility charges	24,500
73,710	77,341	Consumables	73,500
0	343	Capital items expenses	0
91,400	143,749	Plant & equipment costs	176,940
15,840	13,690	Materials	27,200
<b>1,344,098</b>	<b>1,360,257</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>1,495,556</b>
0	0	Subsidies & donations	0
5,330	9,570	Finance charges	7,790
1,232,270	1,177,206	Employee costs	1,312,080
0	0	Depreciation	0
<b>2,581,698</b>	<b>2,547,033</b>	<b>Direct Operating Expenses</b>	<b>2,815,426</b>
0	370	Net internal reallocation	0
<b>2,581,698</b>	<b>2,547,403</b>	<b>Total Expenses</b>	<b>2,815,426</b>
<b>-1,408,568</b>	<b>-1,305,120</b>	<b>Change in net assets</b>	<b>1,622,296</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Customer Services</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	0	Statutory charge revenue	0
0	169	Other revenue	0
<b>0</b>	<b>169</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
10,388	5,367	Office expenses	9,950
18,924	13,203	Contracts	55,650
47,304	47,304	Utility charges	46,090
0	182	Consumables	140
0	60	Capital items expenses	0
0	0	Plant & equipment costs	50
1,200	1,945	Materials	1,360
<b>77,816</b>	<b>68,061</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>113,240</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
633,630	535,903	Employee costs	590,190
0	0	Depreciation	0
<b>711,446</b>	<b>603,964</b>	<b>Direct Operating Expenses</b>	<b>703,430</b>
0	0	Net internal reallocation	0
<b>711,446</b>	<b>603,964</b>	<b>Total Expenses</b>	<b>703,430</b>
<b>-711,446</b>	<b>-603,795</b>	<b>Change in net assets</b>	<b>-703,430</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Development Compliance/Place Based Management</b>			
0	0	Security service charges	0
0	0	Operating grants & subsidies	0
0	0	Statutory charge revenue	0
0	0	Other revenue	0
<b>0</b>	<b>0</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
0	0	Office expenses	0
4,728	1,325	Contracts	70,004
0	1,389	Utility charges	5,160
0	0	Consumables	0
0	0	Capital items expenses	0
0	16,931	Plant & equipment costs	9,980
0	0	Materials	0
<b>4,728</b>	<b>19,645</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>85,144</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
188,500	89,283	Employee costs	100,530
0	0	Depreciation	0
<b>193,228</b>	<b>108,928</b>	<b>Direct Operating Expenses</b>	<b>185,674</b>
0	0	Net internal reallocation	0
<b>193,228</b>	<b>108,928</b>	<b>Total Expenses</b>	<b>185,674</b>
<b>-193,228</b>	<b>-108,928</b>	<b>Change in net assets</b>	<b>185,674</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Development Services</b>			
33,800	54,489	Recoups & rest. contributions	33,000
13,600	1,664	User charges	0
500	248,500	Operating grants & subsidies	496,310
1,205,500	1,798,966	Statutory charge revenue	1,713,000
20,000	10,954	Other revenue	11,000
<b>1,273,400</b>	<b>2,114,573</b>	<b>Total Revenue</b>	<b>2,253,310</b>
0	0	Facilities	0
68,168	65,356	Office expenses	75,600
298,452	195,649	Contracts	828,510
13,800	17,109	Utility charges	14,000
100	270	Consumables	270
0	2,180	Capital items expenses	0
50,080	60,475	Plant & equipment costs	54,470
7,240	4,518	Materials	4,500
<b>437,840</b>	<b>345,557</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>977,350</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
2,112,348	2,210,417	Employee costs	2,024,580
7,050	9,055	Depreciation	9,065
<b>2,557,238</b>	<b>2,565,029</b>	<b>Direct Operating Expenses</b>	<b>3,010,995</b>
0	278	Net internal reallocation	0
<b>2,557,238</b>	<b>2,565,307</b>	<b>Total Expenses</b>	<b>3,010,995</b>
<b>-1,283,838</b>	<b>-450,734</b>	<b>Change in net assets</b>	<b>-757,685</b>



**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Facilities Planning</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	0	Capital grants & subsidies	0
0	0	Other revenue	0
<b>0</b>	<b>0</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
1,411	1,299	Office expenses	4,000
57,904	40,161	Contracts	60,800
1,752	1,752	Utility charges	0
5,000	3,000	Consumables	5,000
0	0	Capital items expenses	0
3,270	10,172	Plant & equipment costs	12,000
0	0	Materials	0
<b>69,337</b>	<b>56,384</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>81,800</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
296,150	308,469	Employee costs	341,800
0	0	Depreciation	0
<b>365,487</b>	<b>364,853</b>	<b>Direct Operating Expenses</b>	<b>423,600</b>
0	42	Net internal reallocation	0
<b>365,487</b>	<b>364,895</b>	<b>Total Expenses</b>	<b>423,600</b>
<b>-365,487</b>	<b>-364,895</b>	<b>Change in net assets</b>	<b>-423,600</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Financial Services</b>			
321,000	317,956	User charges	325,000
125,100	98,391	Operating grants & subsidies	0
0	0	Recoups & rest. contributions	136,400
4,050	0	Statutory user charges	0
0	-72,784	Other revenue	0
<b>450,150</b>	<b>343,563</b>	<b>Total Revenue</b>	<b>461,400</b>
0	0	Facilities	0
105,508	101,032	Office expenses	109,900
95,400	41,627	Contracts	458,870
5,676	4,452	Utility charges	3,600
0	51	Consumables	1,200
1,200	1,786	Capital items expenses	0
0	589	Plant & equipment costs	25,700
1,350	2,614	Materials	1,400
<b>209,134</b>	<b>152,151</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>600,670</b>
0	0	Subsidies & donations	0
278,330	476,667	Finance charges	320,300
1,115,646	1,208,492	Employee costs	1,315,122
0	0	Depreciation	0
<b>1,603,110</b>	<b>1,837,310</b>	<b>Direct Operating Expenses</b>	<b>2,228,092</b>
-395,876	345	Net internal reallocation	0
<b>1,207,234</b>	<b>1,837,655</b>	<b>Total Expenses</b>	<b>2,228,092</b>
<b>-757,084</b>	<b>-1,494,092</b>	<b>Change in net assets</b>	<b>1,766,692</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>General Administration</b>			
0	0	User charges	226,000
85,060	64,920	Interest on investments	54,130
215,800	223,760	Recoups & rest. contributions	0
0	200,000	Other revenue	41,000
<b>300,860</b>	<b>488,680</b>	<b>Total Revenue</b>	<b>321,130</b>
0	0	Facilities	0
159,684	166,297	Office expenses	168,800
7,092	6,821	Contracts	5,000
56,760	49,763	Utility charges	36,000
0	430	Consumables	0
0	0	Capital items expenses	0
1,000	1,851	Plant & equipment costs	0
9,620	23,145	Materials	20,500
<b>234,156</b>	<b>248,307</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>230,300</b>
0	0	Subsidies & donations	0
693,960	894,863	Finance charges	532,140
255,950	281,019	Employee costs	227,700
0	0	Depreciation	0
<b>1,184,066</b>	<b>1,424,189</b>	<b>Direct Operating Expenses</b>	<b>990,140</b>
0	1,536	Net internal reallocation	0
<b>1,184,066</b>	<b>1,425,725</b>	<b>Total Expenses</b>	<b>990,140</b>
<b>-883,206</b>	<b>-937,045</b>	<b>Change in net assets</b>	<b>669,910</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>General Purpose</b>			
39,593,081	40,488,226	Council rates	45,221,100
500,000	-5	Operating grants & subsidies	3,223,183
7,864,120	2,799,725	Recoups & rest. contributions	0
1,250,000	1,531,620	Interest on investments	1,600,000
<b>49,207,201</b>	<b>44,819,566</b>	<b>Total Revenue</b>	<b>50,044,283</b>
0	0	Facilities	0
0	0	Office expenses	0
0	0	Contracts	0
0	0	Utility charges	0
0	0	Consumables	0
0	0	Capital items expenses	0
0	0	Plant & equipment costs	0
0	0	Materials	0
<b>0</b>	<b>0</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>0</b>
0	0	Subsidies & donations	663,000
0	250	Finance charges	0
0	0	Employee costs	0
0	0	Depreciation	0
<b>0</b>	<b>250</b>	<b>Direct Operating Expenses</b>	<b>663,000</b>
0	0	Net internal reallocation	0
<b>0</b>	<b>250</b>	<b>Total Expenses</b>	<b>663,000</b>
<b>49,207,201</b>	<b>44,819,316</b>	<b>Change in net assets</b>	<b>49,381,283</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Graffiti Removal Services</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	0	Recoups & rest. contributions	0
0	0	Other revenue	0
<b>0</b>	<b>0</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
0	0	Office expenses	0
0	27,161	Contracts	27,370
51,200	22,341	Utility charges	0
0	0	Consumables	21,970
0	0	Capital items expenses	0
33,760	259	Plant & equipment costs	12,760
0	90	Materials	180
<b>84,960</b>	<b>49,851</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>62,880</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
87,050	96,651	Employee costs	94,330
0	0	Depreciation	0
<b>172,010</b>	<b>146,502</b>	<b>Direct Operating Expenses</b>	<b>157,210</b>
0	56,404	Net internal reallocation	53,620
<b>172,010</b>	<b>202,906</b>	<b>Total Expenses</b>	<b>210,232</b>
<b>-172,010</b>	<b>-202,906</b>	<b>Change in net assets</b>	<b>-210,232</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Human Resources</b>			
0	0	User charges	0
0	0	Operating grants & subsidies	0
0	0	Recoups & rest. contributions	0
0	250	Other revenue	0
<b>0</b>	<b>250</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
17,095	18,471	Office expenses	13,792
123,264	142,622	Contracts	262,690
876	3,266	Utility charges	2,496
3,103	3,210	Consumables	4,000
260	516	Capital items expenses	0
4,010	10,149	Plant & equipment costs	9,984
35,960	39,183	Materials	11,792
<b>184,568</b>	<b>217,417</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>304,754</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
475,008	608,898	Employee costs	645,438
0	0	Depreciation	0
<b>659,576</b>	<b>826,315</b>	<b>Direct Operating Expenses</b>	<b>950,192</b>
-402,214	3,751	Net internal reallocation	0
<b>257,362</b>	<b>830,066</b>	<b>Total Expenses</b>	<b>950,192</b>
<b>-257,362</b>	<b>-829,816</b>	<b>Change in net assets</b>	<b>-950,192</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Information Services</b>			
1,800	633	User charges	0
0	0	Recoups & contributions	60,000
0	0	Statutory charge revenue	0
2,000	2,944	Other revenue	1,600
<b>3,800</b>	<b>3,577</b>	<b>Total Revenue</b>	<b>61,600</b>
0	0	Facilities	0
100,454	119,316	Office expenses	122,628
614,196	618,716	Contracts	796,664
7,740	11,868	Utility charges	7,620
0	0	Consumables	0
0	141,451	Capital items expenses	0
116,680	119,690	Plant & equipment costs	128,796
3,500	1,011	Materials	7,536
<b>842,570</b>	<b>1,012,052</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>1,063,244</b>
0	0	Subsidies & donations	0
110,678	106,550	Finance charges	100,810
1,250,666	1,074,030	Employee costs	1,188,450
679,720	552,572	Depreciation	765,566
<b>2,883,634</b>	<b>2,745,204</b>	<b>Direct Operating Expenses</b>	<b>3,118,070</b>
0	638	Net internal reallocation	0
<b>2,883,634</b>	<b>2,745,842</b>	<b>Total Expenses</b>	<b>3,118,070</b>
<b>-2,879,834</b>	<b>-2,742,265</b>	<b>Change in net assets</b>	<b>3,056,470</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Library Services</b>			
39,150	22,082	User charges	19,600
0	0	Operating grants & subsidies	0
0	0	Statutory charge revenue	0
6,500	16,047	Other revenue	12,900
<b>45,650</b>	<b>38,129</b>	<b>Total Revenue</b>	<b>32,500</b>
343,700	368,559	Facilities	388,845
146,724	132,141	Office expenses	147,690
57,364	26,928	Contracts	57,540
32,556	16,273	Utility charges	27,490
5,500	4,512	Consumables	6,390
11,350	4,718	Capital items expenses	4,590
14,690	5,019	Plant & equipment costs	7,710
130,080	99,366	Materials	128,490
<b>741,964</b>	<b>657,516</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>768,745</b>
0	0	Subsidies & donations	0
10,040	11,138	Finance charges	9,660
2,092,060	1,870,613	Employee costs	1,977,430
11,920	14,121	Depreciation	13,098
<b>2,855,984</b>	<b>2,553,388</b>	<b>Direct Operating Expenses</b>	<b>2,769,293</b>
0	1,967	Net internal reallocation	0
<b>2,855,984</b>	<b>2,555,355</b>	<b>Total Expenses</b>	<b>2,769,293</b>
<b>-2,810,334</b>	<b>-2,517,226</b>	<b>Change in net assets</b>	<b>2,736,793</b>



**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Leisure Services</b>			
3,362,160	3,457,825	User charges	3,932,306
55,730	41,695	Operating grants & subsidies	69,390
0	0	Statutory charge revenue	0
17,770	67,474	Other revenue	42,430
<b>3,435,660</b>	<b>3,566,994</b>	<b>Total Revenue</b>	<b>4,044,126</b>
731,500	779,567	Facilities	885,550
159,892	138,162	Office expenses	209,020
127,640	290,985	Contracts	149,936
37,464	31,106	Utility charges	41,100
100,050	151,090	Consumables	111,240
0	3,128	Capital items expenses	14,500
132,220	107,055	Plant & equipment costs	158,586
231,690	284,597	Materials	305,150
<b>1,520,456</b>	<b>1,785,690</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>1,875,082</b>
0	0	Subsidies & donations	0
22,990	17,990	Finance charges	28,230
3,516,410	3,233,585	Employee costs	3,469,040
81,430	83,323	Depreciation	81,093
<b>5,141,286</b>	<b>5,120,588</b>	<b>Direct Operating Expenses</b>	<b>5,450,535</b>
0	13,106	Net internal reallocation	
<b>5,141,286</b>	<b>5,133,694</b>	<b>Total Expenses</b>	<b>5,431,535</b>
<b>-1,705,626</b>	<b>-1,566,700</b>	<b>Change in net assets</b>	<b>1,406,409</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Organisational Development</b>			
0	0	Recoups & rest. contributions	0
0	0	User charges revenue	0
0	0	Statutory Charge Revenue	0
0	5,137	Other revenue	0
<b>0</b>	<b>5,137</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
7,394	3,410	Office expenses	8,150
61,500	62,304	Contracts	184,000
1,896	3,553	Utility charges	4,720
1,000	39	Consumables	500
0	733	Capital items expenses	0
12,880	4,773	Plant & equipment costs	11,390
1,000	1,070	Materials	0
<b>85,670</b>	<b>75,882</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>208,760</b>
724,932	631,566	Subsidies & donations	533,996
860	988	Finance charges	1,320
525,750	514,565	Employee costs	677,196
0	0	Depreciation	0
<b>1,337,212</b>	<b>1,223,001</b>	<b>Direct Operating Expenses</b>	<b>1,421,272</b>
0	47	Net internal reallocation	0
<b>1,337,212</b>	<b>1,223,048</b>	<b>Total Expenses</b>	<b>1,421,272</b>
<b>-1,337,212</b>	<b>-1,217,911</b>	<b>Change in net assets</b>	<b>1,421,272</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Operations Internal</b>			
92,740	5,417	Recoups & rest. contributions	3,000
18,000	250,840	Grants & subsidies	132,240
503,196	881,053	User charge revenue	520,000
350	10,784	Other revenue	0
<b>614,286</b>	<b>1,148,094</b>	<b>Total Revenue</b>	<b>655,240</b>
3,480,489	548,763	Facilities	599,670
15,202	24,262	Office expenses	24,120
530,052	1,137,866	Contracts	1,547,396
1,592,920	1,201,674	Utility charges	1,574,000
1,750	7,633	Consumables	14,748
36,800	36,956	Capital items expenses	2,200
50,500	150,708	Plant & equipment costs	189,162
13,000	184,570	Materials	577,252
<b>5,720,713</b>	<b>3,292,432</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>4,528,548</b>
0	0	Subsidies & donations	99,996
282,640	268,045	Finance charges	409,210
2,179,238	2,546,514	Employee costs	2,992,249
1,723,720	1,390,601	Depreciation	1,409,583
<b>9,906,311</b>	<b>7,497,592</b>	<b>Direct Operating Expenses</b>	<b>9,439,586</b>
-5,666,540	-3,687,324	Net internal reallocation	4,525,122
<b>4,239,771</b>	<b>3,810,268</b>	<b>Total Expenses</b>	<b>4,914,464</b>
<b>-3,625,485</b>	<b>-2,662,174</b>	<b>Change in net assets</b>	<b>4,259,224</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Operational Services</b>			
771,140	2,467,367	Recoups & rest. contributions	731,256
1,310	0	Statutory user charges	0
10,900	64,557	User charge revenue	0
40,000	2,258,642	Operating grants & subsidies	2,194,050
0	504,000	Drainage charges	499,992
10,040	132,615	Other revenue	9,000
<b>833,390</b>	<b>5,427,181</b>	<b>Total Revenue</b>	<b>3,434,298</b>
207,000	91,977	Facilities	1,150
8,270	11,695	Office expenses	11,992
233,196	2,201,679	Contracts	2,363,536
21,516	129,708	Utility charges	123,004
912,000	66,822	Consumables	64,100
4,600	4,600	Capital items expenses	4,596
20,920	1,139,309	Plant & equipment costs	1,266,890
11,747,000	2,734,435	Materials	2,303,798
<b>13,154,502</b>	<b>6,380,225</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>6,139,066</b>
112,380	64,554	Subsidies & donations	0
416,400	368,112	Finance charges	73,846
2,160,360	4,655,650	Employee costs	5,021,010
11,644,150	12,100,198	Depreciation	13,483,635
<b>27,487,792</b>	<b>23,568,739</b>	<b>Direct Operating Expenses</b>	<b>24,117,557</b>
-1,196,910	-937,457	Net internal reallocation	1,125,854
<b>26,290,882</b>	<b>22,631,282</b>	<b>Total Expenses</b>	<b>25,843,411</b>
<b>-25,457,492</b>	<b>17,204,101</b>	<b>Change in net assets</b>	<b>22,409,113</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

Revised Budget 2005/06	Estimate for 2005/06		Budget 2006/07
<b>Risk Management &amp; Audit</b>			
0	0	Recoups & rest. contributions	0
0	0	Operating grants & subsidies	0
0	0	Statutory charge revenue	0
0	0	Other revenue	0
<b>0</b>	<b>0</b>	<b>Total Revenue</b>	<b>0</b>
0	0	Facilities	0
432	358	Office expenses	1,250
4,260	27,120	Contracts	32,000
240	18	Utility charges	0
0	0	Consumables	0
0	0	Capital items expenses	0
0	0	Plant & equipment costs	0
100	18	Materials	0
<b>5,032</b>	<b>27,514</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>33,250</b>
0	0	Subsidies & donations	0
0	0	Finance charges	0
90,788	109,470	Employee costs	151,340
0	0	Depreciation	0
<b>95,820</b>	<b>136,984</b>	<b>Direct Operating Expenses</b>	<b>184,590</b>
-96,100	0	Net internal reallocation	0
<b>-280</b>	<b>136,984</b>	<b>Total Expenses</b>	<b>184,590</b>
<b>280</b>	<b>-136,984</b>	<b>Change in net assets</b>	<b>-184,590</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Transport Services</b>			
0	0	Recoups & rest. contributions	0
60,000	88,876	Operating grants & subsidies	70,000
0	0	Statutory charge revenue	0
9,000	11,727	Other revenue	19,670
<b>69,000</b>	<b>100,603</b>	<b>Total Revenue</b>	<b>89,670</b>
32,270	13,087	Facilities	60,000
27,666	31,907	Office expenses	34,900
18,274	70,655	Contracts	27,760
9,936	13,471	Utility charges	12,560
46,950	50,862	Consumables	43,010
0	10,179	Capital items expenses	51,070
2,103,580	1,861,276	Plant & equipment costs	2,246,585
2,910	-45,324	Materials	13,825
<b>2,241,586</b>	<b>2,006,113</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>2,389,334</b>
153,740	193,341	Subsidies & donations	0
627,112	950,712	Finance charges	191,670
2,493,290	2,287,016	Employee costs	1,086,900
<b>5,515,728</b>	<b>5,437,182</b>	<b>Direct Operating Expenses</b>	<b>6,081,033</b>
-4,836,310	-2,999,706	Net internal reallocation	-6,320,557
<b>679,418</b>	<b>2,437,476</b>	<b>Total Expenses</b>	<b>235,292</b>
<b>-610,418</b>	<b>-2,336,873</b>	<b>Change in net assets</b>	<b>-145,622</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Volunteer Management</b>			
0	1,233	Recoups & rest. contributions	0
447,695	362,569	Operating grants & subsidies	366,110
0	0	Statutory charge revenue	0
250	0	Other revenue	0
<b>447,945</b>	<b>363,802</b>	<b>Total Revenue</b>	<b>366,110</b>
56,850	43,127	Facilities	82,410
2,364	2,392	Office expenses	3,000
948	1,000	Contracts	0
45,408	37,572	Utility charges	30,800
20,000	33,851	Consumables	26,700
59,896	17,013	Capital items expenses	23,100
213,920	191,811	Plant & equipment costs	187,000
81,250	39,173	Materials	3,000
<b>480,636</b>	<b>365,939</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>356,010</b>
6,000	8,471	Subsidies & donations	9,000
15,490	10,588	Finance charges	9,750
3,250	1,873	Employee costs	500
14,130	0	Depreciation	0
<b>519,506</b>	<b>386,871</b>	<b>Direct Operating Expenses</b>	<b>375,260</b>
0	0	Net internal reallocation	0
<b>519,506</b>	<b>386,871</b>	<b>Total Expenses</b>	<b>375,260</b>
<b>-71,561</b>	<b>-23,069</b>	<b>Change in net assets</b>	<b>9,150</b>

**City of Swan  
Operating Budget by Organisational Business Unit**

<b>Revised Budget 2005/06</b>	<b>Estimate for 2005/06</b>		<b>Budget 2006/07</b>
<b>Waste Services</b>			
5,914,585	5,961,776	Sanitation charges	6,813,660
0	21,873	Operating grants & subsidies	0
0	0	Statutory charge revenue	0
0	1,226	Other revenue	0
<b>5,914,585</b>	<b>5,984,875</b>	<b>Total Revenue</b>	<b>6,813,660</b>
0	0	Facilities	0
14,392	17,287	Office expenses	17,910
2,002,320	1,875,223	Contracts	2,017,620
2,220	2,963	Utility charges	3,160
22,100	268,150	Consumables	232,332
0	154	Capital items expenses	170
1,627,510	901,641	Plant & equipment costs	1,220,370
0	63,242	Materials	69,060
<b>3,668,542</b>	<b>3,128,660</b>	<b>Subtotal - Materials &amp; Contracts</b>	<b>3,560,622</b>
		Subsidies & donations	0
		Finance charges	0
1,836,310	1,160,626	Employee costs	1,182,080
	84,968	Depreciation	101,845
<b>5,504,852</b>	<b>4,374,254</b>	<b>Direct Operating Expenses</b>	<b>4,844,547</b>
-349,090	1,259,260	Net internal reallocation	457,185
<b>5,155,762</b>	<b>5,633,514</b>	<b>Total Expenses</b>	<b>5,301,732</b>
<b>758,823</b>	<b>351,361</b>	<b>Change in net assets</b>	<b>1,511,928</b>



## **OBJECTS AND REASONS FOR ADOPTING DIFFERENTIAL RATES**

### **Introduction**

Income from rates is the City's principal source of revenue and is in the order of 62% of total revenue. The City of Swan is desirous that the rate revenue be collected on an equitable basis, and for this reason has adopted differential rates for a number of years, to take into account the levels of services provided to different types of properties, to reflect the cost of provision of services to those categories of properties, as well as the need to encourage specific types of activities within the City. The differential rates have proven to be effective in achieving these desired results at the City of Swan, and it is proposed that the practice be continued into 2006/07. The Local Government Act allows local governments' to adopt differential rates.

The Local Government Act also stipulates that where the land is used predominantly for rural purposes, the rate levied shall be based on its unimproved value (UV), and where the land is used predominantly for non-rural purposes, the rate is computed on its gross rental value (GRV).

### **Proposed Changes from Previous Years**

Structural changes to the differential rating system have been introduced for the 2006/07 financial year and these are detailed as follows:

- Commercial and Industrial rates have been retained. The impact of having one combined industrial and commercial rate is considered negligible, particularly in a revaluation year where rate fluctuations can normally be expected. This position is also justified on the basis that in some instances, particularly in the Malaga industrial area, many of the properties are in fact generally acknowledged to be commercial in nature.

The alignment of rates also provides the opportunity for Council to specifically target those industries where effort is directed in managing their presence — or additional costs are incurred because of their presence.

In recent years, the relativity between the commercial and industrial rate in the dollar has fluctuated depending on the movement in valuations received every three years.

Council has therefore varied the rate in the dollar on each revaluation to minimise the impact of the revaluation. The differential rate categories of commercial and industrial have experienced changes in the rate in the dollar to smooth out the impact that the revaluation would have otherwise had.

The City Centre rate of 4% above the commercial rate to fund the Midland Marketing initiative will continue for 2006/07, pending a marketing plan.

- The differential rate is to be retained on brickworks, concrete and asphalt plants, brickworks, quarries and noxious industry plants. This rate recognises the impact of the problems caused as a result of these industries and the deployment of additional management and staff resources to deal with those issues.
- The differential rate for transport depots is not to be applied in 2006/07, pending further review.

- It is also proposed to retain differential rates to those properties which have Vineyards with Cellar Sales and other commercial activities all being conducted on the land or adjoining land. These properties generally fall into two categories: -

- Large Scale Commercial Vineyard Operations

There are only two properties that fall into this category. These two properties produce a relatively small amount of grapes on their property compared with the total volume of grapes processed. In addition to large scale production including bottling facilities each property has a wine tasting area, eating facilities, areas set aside for outside entertainment functions and other areas for events like meeting and social activities. Retail shopping facilities also exist for tourists which consist of vineyard products and local and other products.

- Vineyards Which Operate Cellar Sales With Other Commercial Activities

A number of these properties exist throughout the Swan Valley and will undoubtedly provide a big attraction for visitors and certainly add considerable appeal to the area. Apart from operating cellar sales areas, other features include activities such as eating facilities, retail facilities and areas such as galleries etc. Like the previous category, these properties also play a very important role in attracting tourism to the area.

- It is also proposed to retain a differential rate on vacant land. This is particularly relevant given the present inability of local government to collect in any meaningful way developers contributions and given that at least in the first instance the vast majority of vacant land subdivided is initially owned by developers.

This levy is justified on the basis that vacant land in new subdivided areas will ultimately result in the residents requiring new services and facilities to be provided to the local community.

Most vacant land is located in large scale subdivisions where demand always exists for new community facilities from a very early stage. The proceeds from an additional levy could be allocated to the provision of such facilities.

A summary of the rates used for the 2006/07 financial year are as follows:

### **Gross Rental Values**

The rates are levied based on the values of the rateable properties as provided by the Valuer General. Gross Rental Values (GRVs) are used for urban properties, and these are re-assessed once every three years. The current values are based on a revaluation completed in early 2005 and effective 1 July 2006.

### **Residential**

The residential rate in the dollar is the standard against which the rate in the dollar for other urban GRV properties is measured. Typically, the GRV rate in the dollar for residential properties is lower than other rates in the dollar. The re-valuation exercise carried out in early 2005 by the Valuer General resulted in the average GRV of the residential properties in the City increasing by 11 %.

The proposed residential rate in the dollar for 2006/07 will move from 8.81 to 9.25 cents in the dollar, an effective increase of 5%.

The rate for vacant land is set at the same rate in the dollar, but in practice nearly all vacant lots will be subject to the higher minimum.

### **Commercial & Industrial**

This recognises that commercial and industrial activities are major employers in the community and are to be encouraged. In reviewing the rate in the dollar for 2006/07, Council has combined the differential rates of the previously existing Commercial and Industrial differential rate categories to form a single differential rate category. The new differential rate is set such that the yield from the new rating category is to be 9.713 cents in the dollar. In coming to this decision Council also noted that the rate levies paid by commercial and industrial property owners are generally tax deductible expenses.

### **City Centre**

The City Centre differential rate will continue in 2006/07 subject to a formal marketing plan with review and more consultation amongst the Midland business community. The rate is set at 10.057 cents in the dollar.

### **Brickworks, Concrete & Asphalt Plants, Quarries and Noxious Plants**

Council has agreed to levy a differential rate at 100% greater than the Commercial and Industrial rate for properties within these categories for the reasons stated earlier. The rate in the dollar is thus 18.501 cents.

The rates in the dollar for GRV properties applicable for the 2006/07 year are as follows:

### **Gross Rental Value**

<b>Rate Category</b>	<b>2006/07 Rate cents in the dollar</b>	<b>2005/06 Rate cents in the dollar</b>
Residential	9.251	8.81
Commercial	9.713	9.25
Industrial	9.713	9.25
Commercial (City Centre)	10.057 (inclusive of 4% marketing levy)	9.78 (inclusive of 6% marketing levy)
Brickworks, Concrete & Asphalt Plants & Noxious Plants	18.501	17.62

Separate refuse charges apply for those properties receiving a refuse service. Residents of Ellenbrook and The Vines are also charged a separate security charge in respect of a specific service provided to that suburb. These charges are computed on cost-recovery basis, with surplus revenue at the end of the year being kept in Reserves (to be used only for the provision of the respective services).

### **GRV Rate Yield**

The inclusion of all differential rate categories has improved the rate yield from GRV properties for 2006/07, with a significant portion of the funds raised being allocated to infrastructure replacements.

	\$ million
2006/07 GRV Yield (gross):	37.9
2005/06 GRV Yield (gross)	34.6

### **Unimproved Values**

Unimproved Values (UVs) of properties, provided by the Valuer General, are used as the basis for the levy of rates for rural properties. Annual re-valuations apply for all rural land within the City. Revaluations have been completed for this year.

The Valuer General has delivered an average increase in UV properties for 2006/07 of 28.9%. The Valuer General has justified the increases, stating that they are based on improved information now available to his Department.

The intention is to adjust the rates in the dollar so as to achieve an effective 5% increase in yield in 2006/07 over the UV yield of 2005/06, apart from the Swan Farmland where the concession will be increased by 30% for 2006/07.

- The Council is desirous of maintaining the unique rural character of the Swan Valley, and the Swan Farmland rate in the dollar will therefore form the base rate for all other categories.
- The relativities for all the other categories will be in the following ascending order:

Swan Farmland

Urban Farmland

Landscape

Swan Valley

General Rural

Special Area

Vineyards with Commercial Activities

Large Vineyards

Quarries

### **Farmland Rate Concessions**

A farmland concession will continue to apply to all properties conducting farming activities consistent with the relevant provisions of Council policy. The concession represents an incentive for ratepayers to conduct approved farmland activities on land to maintain the rural character of the district.

### **Swan Valley Farmland**

The vineyards and other farming activities contribute to the unique rural character of the Swan Valley, and add value to the municipality. Farming activities in the Swan Valley are therefore to be encouraged, and Swan Farmland properties are given the

lowest rate in the dollar. This rate then forms the base rate for all other UV categories. The concession will be increased by 30% for 2006/07 and will be reviewed before 2007/08.

**Urban Farmland**

All properties carrying on farming activities in line with the City’s Policy on Farmland Concessions and located outside the Swan Valley fall into the category of Urban Farmland. Council has agreed to review the provisions of the Farmland Concessions policy on an annual basis.

**Landscape**

Properties zoned as landscape are given a preferential rate in the dollar compared with Special Areas as they enhance the environment and have less demand on the City’s resources. The relativity is thus set at 8 % higher than the base rate.

**Swan Valley (Lifestyle) Properties**

Properties in the Swan Valley which are predominantly used for residential purposes, but take up relatively large rural land, do not add to the agricultural character of the valley. The rate in the dollar is thus set at a relativity of 12 % higher than for properties carrying out farmland activities in the Swan Valley.

**General Rural Rate**

A general rate of 0.481 cents in the dollar applies to all categories of general rural land. This has been computed to provide a relativity of 14 % higher than the base rate. The general rural rate is applied to all rural properties that do not fall into any of the other UV categories.

**Special Area**

The “special area” category includes areas zoned for rural residential, rural living and special rural. A differential rate is justified on the grounds that the smaller rural lots generate additional infrastructure, social, recreational and administrative demand on the City.

The rate in the dollar is set so that the relativity compared with Swan Farmland is 15% higher and for 2006/07 is set at 0.485 cents.

**Vineyards and Quarries**

The reasons for introducing differential rates for these properties are as given earlier. The relativities agreed to by Council are as follows (in relation to the base rate):

- Vineyards with substantial commercial activities - 40 % higher
- Large scale vineyards - 60 % higher
- Quarries - 60 % higher

Rates-in-the-dollar proposed for the 2006/07 financial year for each category of land based upon unimproved valuations are as follows:-

**Unimproved Value**

<b>Rate Category</b>	<b>2006/07 Rate - cents/dollar</b>	<b>2005/06 Rate - cents / dollar</b>
Swan Valley Farmland	0.327	0.422
Urban Farmland	0.351	0.431
Landscape	0.371	0.456

<b>Rate Category</b>	<b>2006/07 Rate - cents/dollar</b>	<b>2005/06 Rate - cents / dollar</b>
Swan Valley	0.456	0.473
Rural (General)	0.392	0.481
Special Areas	0.395	0.485
Vineyards in Commercial	0.481	0.591
Large Scale Vineyards	0.550	0.675
Quarries	0.550	0.675

### **UV Rate Yield**

The inclusion of all differential rate categories has improved the rate yield from UV properties for 2006/07, with a significant portion of the funds raised being allocated to infrastructure replacements.

2006/07 UV Yield (gross)     \$6.6m

2005/06 UV Yield (gross)     \$6.2m

### **Other Concessions**

#### **Strata Titled Storage Unit Concession**

A rating concession of approximately 67% of minimum rates for industrial properties is applied to strata titled storage units appropriately zoned and used. This concession acknowledges the fact that the vast majority, if not all, strata titled storage units occupy a very small area and require little and infrequent use of Council's facilities and services. Minimum rates are adjusted each year and are now set at \$300 per unit.

The total value of the rate concession for these properties is \$5,274 compared with what would have been levied if normal minimum rates were raised.

#### **Whiteman Park Properties**

A rating concession of 100% applies to all 26 privately leased and licensed agreements in existence at Whiteman Park. A total of 20 of these agreements relate to community based groups, which would ordinarily attract exempt status.

The City provides no services to Whiteman Park and the 'commercial' operations are small scale in nature and related to the tourist trade - which enhances the attraction of the park. The Water Corporation also does not rate these properties.

### Minimum Rates

Minimum rates are set at a level to ensure that affected property owners contribute equitable and realistic levels of rates to the provision and maintenance of services provided by the City.

Rate Category	2006/07 Minimum Rate (\$)	2005/06 Minimum Rate (\$)
<b>GRV</b>		
Residential	545	520
Vacant	735	700
Commercial	865	825
Industrial	865	825
City Centre	865	850
Storage Units (strata titled)	300	245
<b>UV</b>		
Swan Valley Farmland	550	675
Urban Farmland	550	675
Swan Valley	570	700
General Rural	570	700
Special Areas	570	700
Vineyards / Commercial	570	700
Large Scale Vineyards	570	700
Quarries	675	825

### Specified Area-Rate — Midland Drainage District

The Water Corporation does not perform drainage works, or levy a drainage rate, in the Midland District (apart from a small number of properties). The City is responsible for construction and maintenance of drainage infrastructure within this area, and the total cost to carry out these works over a number of years is estimated at \$25 million. An alternative funding source needs to be found to fund these works and Council introduced Specified Area Rates in 2004/2005 as an equitable way of raising part of the needed funds. It is proposed that the Specified Area Rate for Midland Drainage District be set at 0.6 cents in the dollar and would apply to all GRV properties in the Midland District Drainage Policy area. The Water Corporation's minimum rate is \$52.50, but it is proposed that the City set the minimum at \$35.00.

### Specified Area Rate — Guildford, South Guildford and Hazelmere

It is proposed that the Drainage Levy be extended to properties in Guildford, South Guildford and Hazelmere which are not subject to Water Corporation's Drainage Levy, to partly fund the drainage works that need to be carried out in those suburbs.

The rate and minimum are identical to those applying in the Midland Drainage District.

**RATES LEVIES 2006/07**

RATE GROUPS	PROPERTY NO.S	VALUATIONS \$	ASSESSED RATES \$	INTERIM RATES \$	2006/07 BUDGET
<b>Residential GRV</b>					
General	27,263	229,931,265	21,270,940	852,797	22,123,736
Minimum	4,280	20,931,352	2,706,140	57,095	2,763,235
<b>Total Residential</b>	<b>31,543</b>	<b>250,862,617</b>	<b>23,977,080</b>	<b>909,891</b>	<b>24,886,971</b>
<b>Commercial GRV</b>					
General	372	29,303,711	2,846,270	89,327	2,935,596
Minimum	55	341,000	47,575	0	47,575
<b>Total Commercial</b>	<b>427</b>	<b>29,644,711</b>	<b>2,893,845</b>	<b>89,327</b>	<b>2,983,171</b>
<b>Industrial GRV</b>					
General	1,848	64,920,994	6,305,776	257,038	6,562,814
Minimum	480	3,190,900	415,200	0	415,200
<b>Total Industrial</b>	<b>2,328</b>	<b>68,111,894</b>	<b>6,720,976</b>	<b>257,038</b>	<b>6,978,014</b>
<b>City Centre GRV</b>					
General	245	24,938,997	2,508,115	105,359	2,613,474
Minimum	55	324,664	46,750	0	46,750
<b>Total City Centre</b>	<b>300</b>	<b>25,263,661</b>	<b>2,554,865</b>	<b>105,359</b>	<b>2,660,224</b>
<b>Noxious Industries</b>					
General	2	118,040	21,839	0	21,839
<b>Total Noxious Ind</b>	<b>2</b>	<b>118,040</b>	<b>21,839</b>	<b>0</b>	<b>21,839</b>
<b>Brickworks*GRV</b>					
General	8	1,961,500	362,897	0	362,897
<b>Total Brickworks</b>	<b>8</b>	<b>1,961,500</b>	<b>362,897</b>	<b>0</b>	<b>362,897</b>
<b>Storage GRV</b>					
Minimum	9	6,552	2,700	0	2,700
<b>Total Storage</b>	<b>9</b>	<b>6,552</b>	<b>2,700</b>	<b>0</b>	<b>2,700</b>
General	29,747	351,181,059	33,318,536	1,304,520	34,623,056
Minimum	4,870	24,787,916	3,215,665	57,095	3,275,460
<b>Total GRV</b>	<b>34,617</b>	<b>375,968,975</b>	<b>36,534,201</b>	<b>1,361,615</b>	<b>37,898,516</b>



<b>General Rural UV</b>					
General	1,238	508,196,000	1,992,128	75,429	2,067,557
Minimum	60	6,297,200	34,200	0	34,200
<b>Total General Rural</b>	1,298	514,493,200	2,026,328	75,429	2,101,758
<b>Special Areas UV</b>					
General	1,849	489,305,000	1,932,755	64,312	1,997,067
Minimum	15	1,415,800	8,550	0	8,550
<b>Total Special Areas</b>	1,864	490,720,800	1,941,305	64,312	2,005,617
<b>Large Scale Vineyard UV</b>					
General	3	5,156,000	28,358	0	28,358
<b>Total Large Scale Vineyard</b>	3	5,156,000	28,358	0	28,358
<b>Vineyards &amp; Commercial UV</b>					
General	15	8,670,000	71,703	0	71,703
<b>Total Vineyards &amp; Commercial</b>	15	8,670,000	71,703	0	71,703
<b>Quarries UV</b>					
General	6	6,445,000	35,448	0	35,448
<b>Total Quarries</b>	6	6,445,000	35,448	0	35,448
<b>Landscape UV</b>					
General	532	187,042,000	693,926	0	693,926
Minimum	5	481,000	2,850	0	2,850
<b>Total Landscape</b>	537	187,523,000	696,776	0	696,776
<b>Swan Valley UV</b>					
General	340	137,074,500	593,070	0	593,070
Minimum	18	1,791,250	10,260	0	10,260
<b>Total Swan Valley</b>	358	138,865,750	603,330	0	603,329
<b>Urban Farmland UV</b>					
General	257	172,775,000	606,440	23,011	629,451
Minimum	4	472,000	2,200	0	2,200
<b>Total Urban Farmland</b>	261	173,247,000	608,640	23,011	631,651
<b>Mining Tenements UV</b>					
Minimum	5	43,354	2,280	0	2,280
<b>Total Mining Tenement</b>	5	43,354	2,280	0	2,280
<b>Swan Valley Farmland UV</b>					
General	302	131,317,000	429,407	22,408	451,814
Minimum	7	855,000	3,850	0	3,850
<b>Total Swan Valley Farmland</b>	309	132,172,000	433,257	22,408	455,664
<b>TOTAL UV</b>					
General	4,542	1,645,980,500	6,383,234	185,161	6,568,394
Minimum	114	11,355,604	64,190	0	64,190
<b>Total UV</b>	4,656	1,657,336,104	6,447,424	185,161	6,632,584
<b>TOTAL GRV &amp; UV</b>					
General	32,289	1,997,161,559	39,701,770	1,489,681	41,191,451
Minimum	4,984	36,143,520	3,279,855	57,095	3,339,650
<b>TOTAL RATES LEVIED</b>	39,273	2,033,305,079	42,981,625	1,546,775	44,531,100

## **RATE FEES AND CHARGES DETAILS**

### **Formal Instalment Program Administration Charge (s 6.45 LGA)**

An administration charge of \$5 for the second and each subsequent instalment is to be charged on each formal rate instalment program accepted by ratepayers. The objective of each is to cover and recoup the additional cost of administration of the formal rates instalment program.

### **Informal Instalment Program Administration Charge (s 6.49 LGA)**

A one-off administration charge of \$30 per rates assessment is to be charges in respect of each informal rates instalment program regardless of the number instalments. This charge is to cover and recoup the additional cost associated with administration of the informal rates program.

### **Interest Charge (s 6.45 LGA)**

An interest charge of 5.0% per annum is added to all rates levied on ratepayers participating in the formal or informal rate instalment program (deferred pensioners excluded). Interest accrues from the date the first instalment is due. The objective of levying an interest charge is to cover the cost of interest foregone by Council as revenue is not available for investment.

### **Late Payment Interest (s 6.51)**

A late payment interest charge of 9% will be charges on all overdue rates and rates instalments (deferred pensioners excluded). The objective is to cover the cost of interest foregone by Council as revenue is not available for investment.

## **Pensioners and Seniors**

Pensioners who hold an eligible Pensioner Concession Card are entitled to receive Pensioner Rates Concessions but are exempt from administration and interest charges. Seniors who hold a Senior Card and/or a Commonwealth Senior's Health Care are also entitled to Rates Concessions as per the Rates and Charges (Rebates and Deferred) Act 1992 (as amended 2001).

## **Rates Reconciliation**

	<b>\$</b>
Rates for 2006/07 (as per table above)	44,531,100
Instalment Interest	160,000
Instalment Plan Fees	130,000
Penalty Interest	400,000
<b>Total Rates and Fees (as per Operating Statement)</b>	<b>\$45,221,100</b>

## SERVICE CHARGES

### Sanitation Charges

The City provides Waste Collection services for all residents. The proposed charges for 2006/07 are:

Service	Service Fee 2006/07	Revenue 2006/07
<b>Waste Removal</b>		
- Rateable Properties	\$178.00	\$6,584,126
- Non-rateable Properties	\$356.00	\$113,208
Casual Hire		
- 240 litre refuse bin, per hire	\$14.00	\$7,000
- Refuse removal, per removal	\$2.00	\$750
New Bin Levy		
- Refuse	\$48.00	\$62,016
- Recycle	\$48.00	\$46,560

All revenue from fees to be collected in the year will be used to fund the Waste Management Operations. Any surplus will be transferred into the Waste Management Reserve. The Waste Management Reserve balance is to be utilised to purchase vehicle and plant for waste removal.

### Security Levy – Ellenbrook

Council provides a 24 Hour Security Patrol Service for the Ellenbrook area. The Ellenbrook Security Levy was introduced on 1 July 1998. The Service charge for 2006/07 is \$100 per annum payable by all ratepayers of Ellenbrook.

It is estimated that revenue generated during 2006/07 will be \$451,800 from the Ellenbrook Security Levy. The cost of providing the security service will be approximately \$401,484. The provision of this security service is cost neutral to the City of Swan.

### Security Levy – The Vines

Council provides a 24 Hour Security Patrol Service for The Vines area. The Vines Security Levy was introduced in April 2001. The Service charge for 2006/07 is \$131 per annum payable by all ratepayers of The Vines.

It is estimated that revenue generated during 2006/07 will be \$131,786 from The Vines Security Levy. It is estimated that the cost of providing the security service will be approximately \$131,786. The provision of this security service is cost neutral to the City of Swan.

**ELLENBROOK COMMUNITY TRUST FUND**

	<b>Budget 2005/06</b>	<b>Projection to 30/06/06</b>	<b>2006/07 Budget</b>
<b>OPERATING INCOME</b>			
Opening Balance 1st July	(514,630)	(583,273)	(894,847)
<b>Add Contributions:</b>			
Interest on Bond	(8,000)	(8,000)	(8,000)
Rest. Cont: Other	(438,000)	(528,000)	(401,520)
Interest on Inv. - Ellenbrook	(30,000)	(41,000)	(30,000)
Other Revenue	(3,000)	(1,000)	-
Other Revenue - Vale Funded	-	(10,000)	(20,000)
Other Revenue - Reimburse per OCM 17/09/03	-	(48,680)	-
<b>Total RESERVE FUNDS AVAILABLE</b>	<b>(993,630)</b>	<b>(1,219,953)</b>	<b>(1,354,367)</b>
<b>LESS RESERVE FUNDS UTILISED</b>			
<b>Operating Expenditure - Summary</b>			
The Bridges Village	15,000	5,000	-
Coolamon Village	46,220	41,967	36,144
Morgan Fields	15,000	5,000	-
Charlotte's Vineyard	10,000	5,000	-
Ellenbrook Community	150,580	156,728	183,000
<b>Total Operating Expenditure</b>	<b>236,800</b>	<b>213,695</b>	<b>219,144</b>
<b>Capital Expenditure - Summary</b>			
Coolamon Village	95,000	15,000	84,000
Morgan Fields Village	30,000	30,000	-
Charlotte's Vineyard	245,000	66,411	160,000
Town Centre	-	-	830,000
<b>Total Capital Expenditure</b>	<b>370,000</b>	<b>111,411</b>	<b>1,074,000</b>
<b>Total RESERVE FUNDS UTILISED</b>	<b>606,800</b>	<b>325,106</b>	<b>1,293,144</b>
<b>BALANCE RESERVE FUNDS AVAILABLE (SURPLUS)/DEFICIT</b>	<b>(386,830)</b>	<b>(894,847)</b>	<b>(61,223)</b>

**ELLENBROOK COMMUNITY TRUST FUND**

	<b>Budget 2005/06</b>	<b>Projection to 30/06/06</b>	<b>2006/07 Budget</b>
<b><u>THE BRIDGES VILLAGE</u></b>			
<b>Operating Expenditure</b>			
The Bridges	15,000	5,000	-
<b>Total Operating Expenditure</b>	<b>15,000</b>	<b>5,000</b>	<b>-</b>
<b>TOTAL EXPENDITURE</b>	<b><u>15,000</u></b>	<b><u>5,000</u></b>	<b>-</b>
<b><u>COOLAMON VILLAGE</u></b>			
<b>Operating Expenditure</b>			
Lease / Rentals	36,000	36,747	36,000
Depreciation	220	220	144
Coolamon Village	10,000	5,000	-
<b>Total Operating Expenditure</b>	<b><u>46,220</u></b>	<b><u>41,967</u></b>	<b><u>36,144</u></b>
<b>Capital Expenditure</b>			
Coolamon BMX/Small Wheeled Facility	60,000	-	60,000
Playgrounds - Ellenbrook	15,000	15,000	4,000
Ellenbrook Dog Exercise	20,000	-	20,000
<b>Total Capital Expenditure</b>	<b><u>95,000</u></b>	<b><u>15,000</u></b>	<b><u>84,000</u></b>
<b>TOTAL EXPENDITURE</b>	<b><u>141,220</u></b>	<b><u>56,967</u></b>	<b><u>120,144</u></b>
<b><u>MORGAN FIELDS VILLAGE</u></b>			
<b>Operating Expenditure</b>			
Morgan Fields	15,000	5,000	-
<b>Total Operating Expenditure</b>	<b><u>15,000</u></b>	<b><u>5,000</u></b>	<b>-</b>
<b>Capital Expenditure</b>			
Morgan Fields Community Centre	30,000	30,000	-
<b>Total Capital Expenditure</b>	<b><u>30,000</u></b>	<b><u>30,000</u></b>	<b>-</b>

**ELLENBROOK COMMUNITY TRUST FUND**

	<b>Budget 2005/06</b>	<b>Projection to 30/06/06</b>	<b>2006/07 Budget</b>
<b><u>CHARLOTTE'S VINEYARD VILLAGE</u></b>			
<b>Operating Expenditure</b>			
Charlotte's Vineyard	10,000	5,000	-
<b>Total Operating Expenditure</b>	<b>10,000</b>	<b>5,000</b>	<b>-</b>
<b>Capital Expenditure</b>			
Charlottes Vin - Comm Centre	50,000	50,000	-
Bus Shelters - Ellenbrook	15,000	15,000	-
Charlottes Vin Early Years CC	150,000	1,411	160,000
Charlottes Vineyard Playground	30,000	-	-
<b>Total Capital Expenditure</b>	<b>245,000</b>	<b>66,411</b>	<b>160,000</b>
<b>TOTAL EXPENDITURE</b>	<b>255,000</b>	<b>71,411</b>	<b>160,000</b>
<b><u>TOWN CENTRE</u></b>			
<b>Total Operating Expenditure</b>	-	-	-
<b>Capital Expenditure</b>			
Ellenbrook TownCentre Library	-	-	800,000
Furniture & Equip. (Minor Works)	-	-	30,000
<b>Total Capital Expenditure</b>	<b>-</b>	<b>-</b>	<b>830,000</b>
<b>TOTAL EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>830,000</b>

**ELLENBROOK COMMUNITY TRUST FUND**

	<b>Budget 2005/06</b>	<b>Projection to 30/06/06</b>	<b>2006/07 Budget</b>
<b><u>ELLENBROOK COMMUNITY</u></b>			
<b>Operating Expenditure</b>			
Salaries: Ordinary	87,050	87,050	42,000
Accrued Employ Entit.-Salaried	8,250	10,000	-
Superannuation-Salaried Staff	12,800	12,800	-
Workers Compensation	3,700	3,700	-
Training: General	1,000	1,000	-
<b>Sub-Total Employee Costs</b>	<b><u>112,800</u></b>	<b><u>114,550</u></b>	<b><u>42,000</u></b>
Advertising	-	114	-
Copying Printing & Stationery	468	360	-
Consultants	-	161	-
Contracts	-	200	-
Publicity & Promotion	468	-	1,300
Communications	2,844	2,844	3,000
Other Consumables	1,000	1,000	-
Swan Grants -"Medical Incentive"	-	-	-
Capital Items Expensed	-	-	2,000
Hire Vehicles "Bus Charter"	-	-	-
Training - General	-	-	1,000
Vehicle Operating	-	7,445	8,000
Other Materials	-	24	-
Mileage & Travelling Expense	3,000	3,000	2,000
Ellenbrook Youth Activities	5,000	5,000	61,200
Ellenbrook Community Dev Activities	5,000	7,430	31,000
Ellenbrook Initiative	10,000	4,600	21,500
Cultural Foundation	10,000	10,000	10,000
<b>Total Operating Expenditure</b>	<b><u>150,580</u></b>	<b><u>156,728</u></b>	<b><u>183,000</u></b>
<b>TOTAL EXPENDITURE</b>	<b><u>150,580</u></b>	<b><u>156,728</u></b>	<b><u>183,000</u></b>

**VALE COMMUNITY TRUST FUND**

	Budget 2005/06	Projection to 30/06/06	2006/07 Budget
<b>Opening Balance 1st July</b>	-	-	(185,000)
<b>Add Contributions:</b>			
Restricted Contributions	(200,000)	(180,000)	(674,000)
Interest earned	-	(5,000)	(11,470)
<b>Total RESERVE FUNDS AVAILABLE</b>	<b>(200,000)</b>	<b>(185,000)</b>	<b>(870,470)</b>
<b><u>LESS RESERVE FUNDS UTILISED</u></b>			
Operating Expenditure - Summary	-	-	-
Capital Expenditure - Summary	-	-	-
<b>BALANCE RESERVE FUNDS AVAILABLE</b>	<b>(200,000)</b>	<b>(185,000)</b>	<b>(870,470)</b>

**TOWN PLANNING SCHEMES**

**TOWN PLANNING SCHEME BUDGET**

Budget 2005/06	Estimated 2005/06	Description	Budget 2006/07
\$	\$		\$
		<b>TOWN PLANNING SCHEME 14</b>	
		<b>Operating Revenue</b>	
200,000	106,000	TP Scheme Debtors	200,000
<b>200,000</b>	<b>106,000</b>	<b>Total Operating Revenue</b>	<b>200,000</b>
		<b>Operating Expenditure</b>	
200,000	106,000	All Expenditure	200,000
<b>200,000</b>	<b>106,000</b>	<b>Total Operating Expenditure</b>	<b>200,000</b>



**TOWN PLANNING SCHEME 14 ACCOUNT BALANCES**

<b>Estimated 2005/06</b>		<b>Budget 2006/07</b>
	<b><u>Liabilities</u></b>	
915,406	Opening Balance - Creditors	573,904
1,000	Creditors Retention	1,000
200,000	New Scheme Costs	200,000
(1,116,406)	Repayments	(774,904)
<b>0</b>	Closing Balance	<b>0</b>
	<b><u>Assets</u></b>	
891,934	Opening Balance - Debtors	556,041
24,472	Bank	18,863
200,000	Debtors Transactions for year	200,000
(1,116,406)	Payment Received	(774,904)
<b>0</b>	Closing Balance	<b>0</b>

### Capital Works Summary

Revised Budget 2005/06	Estimate for 2005/06	Funds From	Budget 2006/07
5,158,100	2,438,473	Capital grants and subsidies	2,350,780
3,493,740	3,761,030	Reserves utilised	5,913,750
3,500,000	0	Loan proceeds	3,500,000
2,378,600	2,106,220	Proceeds from sale of assets	2,163,120
11,144,675	10,590,291	Municipal funds	17,069,923
<b>25,675,115</b>	<b>18,896,014</b>	<b>Total capital works income</b>	<b>30,997,573</b>
		<b>Expended On</b>	
		<b>Capital</b>	
-3,863,730	-1,005,478	Buildings	-8,424,900
-196,500	-595,552	Furniture & equipment	-152,300
-5,826,340	-4,522,396	Plant & equipment	-6,614,480
<b>-9,886,570</b>	<b>-6,123,426</b>	<b>Total Capital expenses</b>	<b>15,191,680</b>
		<b>Infrastructure</b>	
-10,570,155	-9,500,362	Road networks	-9,386,593
-792,060	-253,000	Drainage	-1,583,000
-750,500	-875,226	Footpath	-1,102,500
-3,675,830	-2,144,000	Parks & Reserves	-3,733,800
<b>-15,788,545</b>	<b>-12,772,588</b>	<b>Total Infrastructure</b>	<b>15,805,893</b>
<b>-25,675,115</b>	<b>18,896,014</b>	<b>Total Capital Works Programs</b>	<b>30,997,573</b>

**CAPITAL WORKS PROGRAM 2006/2007**

<b>Job</b>	<b>Description</b>	<b>Expense</b>	<b>Grants</b>	<b>Reserve</b>	<b>Trade</b>	<b>Muni.Fund</b>
<b>Buildings</b>						
BCW04134	Administration Building	320,000				320,000
BCW05105	Ellenbrook Town Centre Library	5,200,000		(800,000)		4,400,000
BCW05106	Ballajura Community Facilities	200,000				200,000
BCW05107	Bus Shelters - Ballajura Ward	30,000	(10,000)			20,000
BCW05108	Bus Shelters - Altone Ward	15,000	(5,000)			10,000
BCW05109	Bus Shelters - Midland Ward	15,000	(5,000)			10,000
BCW05110	Midland Town Hall Build Imp	55,000				55,000
BCW05112	Concept Plan for WAPC Land	25,000				25,000
BCW05117	Charlottes Vin Early Years CC	160,000		(160,000)		
BCW05118	Kingfisher Pavillion	825,000				825,000
BCW05119	Disability Access Imp Building	50,000				50,000
BCW05122	Swan Caring Building Upgrade	613,000	(107,239)			505,761
BCW05123	Ballajura Aqua Plantroom Roof	8,000				8,000
BCW05138	Visitor Centre Interpretative	94,900	(23,900)			71,000
BCW06101	Bus Shelters -Guildford Ward	15,000	(5,000)			10,000
BCW06102	Internal Signage for Library	20,000				20,000
BCW06104	Kingfisher CC Auto Fire Alarm	18,000				18,000
BCW06105	Ballajura Library Auto Fire Alarm	18,000				18,000
BCW06106	Key System to Electronic	60,000				60,000
BCW06107	Land Assets Fire Proof Cabinet	8,600				8,600
BCW06108	Swan Park Management System	17,200				17,200
BCW06109	Admin Centre Sliding Door Rem.	10,000				10,000
BCW06110	Ballajura Aquatic Roof Plant	60,000				60,000
BCW06111	Altone Aquatic Centre Roof Ext	60,000				60,000
BCW06112	Admin Centre Roof External Pla	60,000				60,000
BCW06113	Spring Reserve Toilet Lights	6,000				6,000
BCW06114	Lockridge CC Rubbish Bin Storage	4,000				4,000
BCW06115	Old Mid Courthouse Security Door	32,800				32,800
BCW06116	Midland Town Hall Security Door	34,200				34,200
BCW06117	Stratton CC Rubbish Bin Storage	6,000				6,000
BCW06118	Kitchen Water Boiling Units x8	7,200				7,200
BCW06119	Picket Park Hall	27,000				27,000
BCW06120	Upgrade Bullsbrook Houses	50,000				50,000
<b>BCW</b>	<b>Total Building Capital Works</b>	<b>8,124,900</b>	<b>(156,139)</b>	<b>(960,000)</b>	<b>0</b>	<b>7,008,761</b>
<b>Drainage</b>						
DRN04206	Koongamia Drainage Improvement	115,000				115,000
DRN04210	Swan Street Pipe Replacement	77,000				77,000
DRN04211	Wellaton St Pipe Replacement	310,000		(310,000)		
DRN04213	Midland Drainage Construction	25,000		(25,000)		
DRN04215	Hazelmere Drainage Improvement	183,000		(95,000)		88,000
DRN06201	Madeira Ave Drainage	300,000				300,000
DRN06203	Sayer Street	169,000		(169,000)		
DRN06204	Frederic Street, Midland	50,000				50,000
DRN06205	Koolgoo Way, Koongamia	8,000				8,000
DRN06206	John Street	346,000		(246,000)		100,000
<b>DRN</b>	<b>Total Drainage</b>	<b>1,583,000</b>	<b>0</b>	<b>(845,000)</b>	<b>0</b>	<b>738,000</b>

<b>CAPITAL WORKS PROGRAM 2006/2007</b>						
<b>Job</b>	<b>Description</b>	<b>Expense</b>	<b>Grants</b>	<b>Reserve</b>	<b>Trade</b>	<b>Muni.Fund</b>
<b>Footpaths</b>						
FTP04506	Swan Valley Bikeplan	552,500				552,500
FTP04508	Disability Access Imp F/Path	10,000				10,000
FTP06501	Cycleway & Walk Trial-Altone	70,000				70,000
FTP06502	Footpaths New	120,000				120,000
FTP06503	Brick Paving Repairs-Tree Roots	50,000				50,000
FTP06504	Cycleway and Walk Trial Study	100,000				100,000
FTP06505	Footpath Replacements	200,000				200,000
<b>FTP</b>	<b>Total Footpaths</b>	<b>1,102,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,102,500</b>
<b>Plant &amp; Equipment</b>						
PEQ05101	HR/Payroll System	220,000				220,000
<b>PEQ</b>	<b>Total Plant &amp; Equipment</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
<b>Parks</b>						
PRK04304	Cent Comp Irrig. Control System	270,000				270,000
PRK04312	Park Irrigation	40,000				40,000
PRK04313	Percy Cullen Oval	50,000				50,000
PRK04315	Altone Ward Master Plan Imp.	150,000				150,000
PRK04316	Ballajura/Malaga Streetscape	150,000				150,000
PRK04326	Street Furniture	10,000				10,000
PRK04328	Trees to Residents	45,000				45,000
PRK04334	Wesco Site Decontam & Refurb.	40,000		(40,000)		
PRK04342	Charlotte's V/Yard Play Fields	130,000				130,000
PRK05303	James St Landscaping	300,000				300,000
PRK05305	Vale Comm Fac & Serv Reserve	190,000		(190,000)		
PRK05306	Signage Plan	55,000				55,000
PRK05307	Swan River Reg Riverside Pk	750,000		(500,000)		250,000
PRK05309	Tourism Signage	10,000				10,000
PRK05311	Emu Lakes Improvement	100,000				100,000
PRK05312	Jane Brook Verge Treatment	50,000				50,000
PRK05313	Playgrounds - Guildford Ward	8,000				8,000
PRK05317	Playgrounds - Ellenbrook	4,000		(4,000)		
PRK05318	Coolamon BMX / Small Wheel Fac	70,000		(60,000)		10,000
PRK05319	Ellenbrook Dog Exercise	20,000		(20,000)		
PRK05320	Park Lighting	150,000				150,000
PRK05335	Sandown Park Youth Fac-Morgan	23,000	(23,000)			
PRK06302	Ballajura Skate park	125,000				125,000
PRK06303	Jack Mann Oval Upgrade	40,000				40,000
PRK06304	Midland Oval Imp Plan	50,000				50,000
PRK06305	Parks-Active Reserves	150,000				150,000
PRK06306	Parks-Passive Reserves	150,000				150,000
PRK06307	Parks Minor Projects	53,800				53,800
PRK06308	Playground Upgrade Impl Program	320,000				320,000
PRK06309	Baskerville Oval Lights	200,000	(58,000)			142,000
PRK06310	Stafford Street Scaping	30,000				30,000
<b>PRK</b>	<b>Total Parks</b>	<b>3,733,800</b>	<b>(81,000)</b>	<b>(814,000)</b>	<b>0</b>	<b>2,838,800</b>

**CAPITAL WORKS PROGRAM 2006/2007**

<b>Job</b>	<b>Description</b>	<b>Expense</b>	<b>Grants</b>	<b>Reserve</b>	<b>Trade</b>	<b>Muni.Fund</b>
<b>Roads</b>						
RDN04402	Lloyd St (Morrison - GEH)	1,295,000				1,295,000
RDN04403	The Promenade	114,000				114,000
RDN04408	Kingfisher Ave Traffic Mgmt	120,000				120,000
RDN04415	Benara/Altone Rds Traf Sig Mod	76,000				76,000
RDN04424	Widgee Road	4,839				4,839
RDN04426	Chittering Road	290,000				290,000
RDN04445	Reen Road	200,000				200,000
RDN04448	Clayton/Henkin Streets R/About	70,000				70,000
RDN04465	Beechboro Road	489,000				489,000
RDN04468	Gnangara Road	85,840	(57,227)			28,613
RDN05401	Midland Parking Infrastructure	212,000				212,000
RDN05402	Street Lighting Upgrade City Wide	200,000				200,000
RDN05403	The Crescent(Stafford to Cale)	360,000				360,000
RDN05423	Local Road Program - City Wide	124,000	(1,118,379)			124,000
RDN05424	Neaves Road Old West to Wann.	751,415	(442,773)			308,642
RDN05425	Toodyay Road (Lloyd to Roe)	69,272				69,272
RDN05426	Marshall Rd (Belefin to Hepburn)	1,016,667	(439,667)			577,000
RDN05431	LRM: Adams Road	150,000				150,000
RDN05432	LRN: Railway Parade	255,000				255,000
RDN05436	LRSW: Weir & Haddrill Rd	15,000				15,000
RDN05450	LRA: Lord Street	172,500				172,500
RDN05458	LRG: Old Coach Road	40,000				40,000
RDN05463	LRSW: West Swan Rd	75,000				75,000
RDN05483	LRB: Illawarra Crescent	49,000				49,000
RDN05489	LRG: Nirimba Close	18,000				18,000
RDN06401	Maranon Cres/Tiber Ave	9,000	(3,000)			6,000
RDN06402	Illawarra Cres/Sunset Dr	30,000				30,000
RDN06403	Hamelin Dr School Crossing	10,000				10,000
RDN06404	Hepburn Ave/Alexander Dr	50,000				50,000
RDN06405	Gatehouse The Vines-Traffic	25,000				25,000
RDN06406	Vines Ave/Chardonnay Dr	13,000				13,000
RDN06407	Bordeaux Lane-Stage 1	80,000				80,000
RDN06408	Gnangara Rd/Henley Brook Ave	130,000		(80,000)		50,000
RDN06409	Johnson St School Crossing	10,000				10,000
RDN06410	Charles St/Frederic St	63,000	(42,000)			21,000
RDN06411	Stratton Roundabouts	15,000	(10,000)			5,000
RDN06412	Campseric Rd/Haddrill Rd	146,000				146,000
RDN06413	Campseric Rd/Stock Rd	15,000				15,000
RDN06414	Pow Street	15,000				15,000
RDN06415	Cathedral Ave	16,700				16,700
RDN06417	Car Park Lighting Improvement	50,000				50,000
RDN06418	Guildford Parking Infrastructure	25,000				25,000
RDN06419	Land Resumptions & Acquisition	9,000				9,000
RDN06420	Bridge Works	55,000				55,000

**CAPITAL WORKS PROGRAM 2006/2007**

<b>Job</b>	<b>Description</b>	<b>Expense</b>	<b>Grants</b>	<b>Reserve</b>	<b>Trade</b>	<b>Muni.Fund</b>
RDN06421	Investigation, Design 07/08 Program	200,000				200,000
RDN06422	LRA: Bradley Way	65,000				65,000
RDN06423	LRA: Jennings Way	133,250				133,250
RDN06424	LRB: Meadowview Drive	205,870				205,870
RDN06425	LRB: Osprey Circle	122,830				122,830
RDN06426	LRB: Kestral Parade	114,180				114,180
RDN06427	LRB: Sparrow Close	15,900				15,900
RDN06428	LRB: Lark Mews	16,200				16,200
RDN06429	LRB: Fulmar Mews	19,800				19,800
RDN06430	LRB: Tanager Trail	34,700				34,700
RDN06431	LRB: Macaw Gardens	54,100				54,100
RDN06432	LRB: Robin Cove	21,600				21,600
RDN06433	LRB: Flamingo Trial	49,000				49,000
RDN06434	LRG: Bunning Road	77,000				77,000
RDN06435	LRG: Preedy Road	43,068				43,068
RDN06436	LRG: Brennan Rise	59,800				59,800
RDN06437	LRG: West Parade	140,700				140,700
RDN06438	LRG: Janet Street	44,770				44,770
RDN06439	LRG: Eric Street	32,112				32,112
RDN06440	LRM: Quebec	41,116				41,116
RDN06441	LRM: Karale Road	11,600				11,600
RDN06442	LRM: Frost Street	48,840				48,840
RDN06443	LRM: Reynolds Drive	38,160				38,160
RDN06444	LRM: John Street/Sayer St	215,100				215,100
RDN06445	LRN: Jenkins/Morley	232,744				232,744
RDN06446	LRN: Smith/Rhys	130,000				130,000
RDN06447	LRN: North Avenue	127,920				127,920
RDN06448	LRSW: John Street	35,000				35,000
RDN06449	LRSW: Woodward Avenue	37,000				37,000
<b>RDN</b>	<b>Total Roads</b>	<b>9,386,593</b>	<b>(2,113,046)</b>	<b>(80,000)</b>	<b>0</b>	<b>8,311,926</b>
	<b>CAPITAL JOBS TOTAL</b>	<b>24,150,793</b>	<b>(2,350,185)</b>	<b>(2,699,000)</b>	<b>0</b>	<b>20,219,987</b>
<b>Assets</b>						
<b>Building</b>						
1608	Purchase of Bullsbrook houses	300,000				300,000
	<b>Total Building</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
<b>Office Furniture &amp; Fitting</b>						
1613	Altone Rec Centre Minor Capital	83,000				83,000
1613	Ballajura Rec Centre Minor Cap	18,200				18,200
1613	Swan Park Rec Centre Minor Cap	51,100				51,100
	<b>Total Furniture &amp; Fittings</b>	<b>152,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>152,300</b>

**CAPITAL WORKS PROGRAM 2006/2007**

<b>Assets</b>	<b>Description</b>	<b>Expense</b>	<b>Grants</b>	<b>Reserve</b>	<b>Trade</b>	<b>Muni.Fund</b>
<b>Plant &amp; Equipment</b>						
1618	Plant & Equipment Reserve	2,138,570		(864,370)		1,274,200
1618	Waste Management Reserve	1,498,000		(211,000)		1,287,000
1618	Self Check Out Unit Altone Library	50,000				50,000
1618	Self Check Out Unit Ballajura Lib.	50,000				50,000
1618	Self Check Out Unit Midland Lib.	50,000				50,000
	<b>Total Plant &amp; Equipment</b>	<b>3,786,570</b>	<b>0</b>	<b>(1,075,370)</b>	<b>0</b>	<b>2,711,200</b>
<b>Computer</b>						
1623	IT Upgrades and Replacements	710,000				710,000
	<b>Total Computing</b>	<b>710,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>710,000</b>
<b>Vehicle</b>						
1628	Vehicle Respite Care	30,000				30,000
1628	Vehicles (Light Fleet)	1,377,500			(987,750)	389,750
1628	Vehicles (Ages Services Reserve)	135,000		(100,000)		35,000
1628	Vehicles (Re-budget Items)	175,410		(175,410)		
1628	Vehicle (Operations)	150,000				150,000
	<b>Total Vehicles</b>	<b>1,867,910</b>	<b>0</b>	<b>(275,410)</b>	<b>(987,750)</b>	<b>604,750</b>
<b>Other Infrastructure</b>						
1648	Ellenbrook Playground Equipment	30,000				30,000
	<b>Total Other Infrastructure</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
	<b>CAPITAL ASSETS TOTAL</b>	<b>6,846,780</b>	<b>0</b>	<b>(1,350,780)</b>	<b>(987,750)</b>	<b>4,508,250</b>
	<b>GRAND TOTAL</b>	<b>30,997,573</b>	<b>(2,350,185)</b>	<b>(4,049,780)</b>	<b>(987,750)</b>	<b>24,728,237</b>

**RESTRICTED FUNDS BUDGET**

	Opening Balance 1 Jul 06	Transfers In 2006/07	Interest Earned 2006/07	Transfers Out 2006/07	Closing Balance 30 Jun 07
<b><u>RESERVE FUND ACCOUNT</u></b>					
Aged Persons	15,180	-	940	-	16,120
Aged Services Asset Replacement	292,160	87,790	4,010	216,410	167,550
Ellenbrook Community Facilities	894,840	429,520	30,000	1,293,140	61,220
Vale Community Reserve	185,000	674,000	11,470	-	870,470
General Insurance	779,860	529,320	48,350	200,000	1,157,530
Gravel Pit	388,340	225,000	24,080	45,000	592,420
Midland District Drainage	694,320	720,000	43,050	750,000	707,370
Plant & Equipment	479,500	1,445,590	29,730	1,274,200	680,620
Waste Management	3,865,190	2,668,150	239,640	1,910,000	4,862,980
Hazelmere/Guildford Drainage Improvement	66,260	130,000	4,110	145,000	55,370
City Asset Replacement	-	750,000	41,070	-	791,070
<b>TOTAL RESERVE FUND ACCOUNT</b>	<b>7,660,650</b>	<b>7,659,370</b>	<b>476,450</b>	<b>5,883,750</b>	<b>9,962,720</b>
<b><u>RESTRICTED CONTRIBUTIONS</u></b>					
Midland Brick	35,280	-	-	-	35,280
Footpaths	130,770	-	-	-	130,770
Midland Parking	-	30,000	-	-	30,000
Public Open Space	325,360	-	-	-	325,360
Malaga Parking	-	50,000	-	-	50,000
Drainage	46,250	-	-	-	46,250
Bellevue Parking	-	20,000	-	-	20,000
Roadworks	731,500	-	-	80,000	651,500
<b>TOTAL RESTRICTED CONTRIBUTIONS</b>	<b>1,269,160</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,289,160</b>
<b>TOTAL RESTRICTED FUNDS</b>	<b>8,929,810</b>	<b>7,759,370</b>	<b>476,450</b>	<b>5,913,750</b>	<b>11,251,880</b>



## LOAN REPAYMENT SCHEDULE

### 2006/07 Repayments

	Page Ref.	Principal & New Loans \$	Principal \$	Interest \$	Total \$	Principal Outstanding 30/06/07 \$
<b>LOANS</b>						
<b>Existing Loans</b>						
WA Treasury Corporation		7,713,370	910,860	466,800	1,377,660	6,802,510
<b>Total - Existing Loans</b>		<b>7,713,370</b>	<b>910,860</b>	<b>466,800</b>	<b>1,377,660</b>	<b>6,802,510</b>
<b>New Loans 06/07</b>						
Ellenbrook Library		3,500,000	21,620	56,880	78,500	3,478,380
Self Supporting Loans		65,000	11,440	3,800	15,240	53,560
<b>Total - New Loans</b>		<b>3,565,000</b>	<b>33,060</b>	<b>60,680</b>	<b>93,740</b>	<b>3,531,940</b>
<b>TOTAL LOANS</b>		<b>11,278,370</b>	<b>943,920</b>	<b>527,480</b>	<b>1,471,400</b>	<b>10,334,450</b>
<b>Recoverable Loans</b>						
Eastern Region Business Enterprise & Arts Centre		95,290	26,640	4,950	31,590	68,660
Eastern Metropolitan Community Housing Association Inc.		66,850	2,920	4,160	7,070	63,930
Calisthenics Association of W.A		28,940	5,080	1,740	6,810	23,870
Hills Community Support Group Inc.		99,900	7,300	6,550	13,860	92,590
The Equestrian Federation of Aust.		74,600	11,830	4,160	15,990	62,770
Chequers Golf Club Inc.		120,860	49,850	5,160	55,010	71,020
Morrison Lodge Hostel		483,770	51,940	29,870	81,810	431,830
<b>Total Recoverable Loans</b>		<b>970,210</b>	<b>155,560</b>	<b>56,590</b>	<b>212,140</b>	<b>814,670</b>
<b>Loans Repayment Summary</b>						
City of Swan Loan Repayment		10,308,160	788,360	470,890	1,259,260	9,519,780
Self Supporting Loans		970,210	155,560	56,590	212,140	814,670
<b>Total Loans</b>		<b>11,278,370</b>	<b>943,920</b>	<b>527,480</b>	<b>1,471,400</b>	<b>10,334,450</b>

<b>PAYROLL SALARIES &amp; WAGES</b>	<b>Salaries &amp; Wages Budget 2006/07</b>	<b>Super Budget 2006/07</b>	<b>Workers Comp: Budget 2006/07</b>	<b>Total Labour Budget 2006/07</b>
<b>Total General Purpose Funding</b>	<b>309,657</b>	<b>36,264</b>	<b>14,216</b>	<b>360,137</b>
<b>ADMINISTRATION</b>				
Chief Executive Office	234,067	27,412	10,745	272,225
Council Support Unit	255,868	29,965	11,746	297,579
Human Resources	485,897	56,904	22,306	565,108
Risk Management - Internal Audit	195,675	22,916	8,983	227,574
Organisational Development	552,394	64,692	25,359	642,445
Executive - Support	464,248	54,369	21,312	539,929
Customer Services	624,976	73,192	28,691	726,859
Financial Services	639,410	74,882	29,354	743,645
Corporate Communications	292,879	34,299	13,445	340,624
Development Services	70,861	8,299	3,253	82,413
Information Services	1,018,277	119,252	46,747	1,184,276
Tendering & Contracts	176,894	20,716	8,121	205,731
<b>Total Administration</b>	<b>5,011,447</b>	<b>586,896</b>	<b>230,063</b>	<b>5,828,406</b>
<b>LAW ORDER &amp; PUBLIC SAFETY</b>				
Community & Security Services	541,873	63,459	24,876	630,208
Fire Management	130,596	15,294	5,995	151,885
Community Safety General	360,507	42,219	16,550	419,277
<b>Total Law Order &amp; Public Safety</b>	<b>1,032,976</b>	<b>120,973</b>	<b>47,421</b>	<b>1,201,370</b>
<b>HEALTH</b>				
Health/Amenity General	459,473	53,809	21,093	534,375
<b>Total Health</b>	<b>459,473</b>	<b>53,809</b>	<b>21,093</b>	<b>534,375</b>
<b>COMMUNITY DEVELOPMENT SERVICES</b>				
Swan Grants	54,640	6,399	2,508	63,548
Swan Community Care Services	754,977	88,416	34,659	878,053
Community Aged Care	67,501	7,905	3,099	78,505
Swan Community Transport (HACC)	171,682	20,106	7,881	199,669
Community Development	638,214	74,742	29,299	742,255
Youth Development	283,273	33,174	13,004	329,451
<b>Total Community Development Services</b>	<b>1,970,287</b>	<b>230,743</b>	<b>90,451</b>	<b>2,291,481</b>

<b>COMMUNITY AMENITIES</b>	<b>Salaries &amp; Wages Budget 2006/07</b>	<b>Super Budget 2006/07</b>	<b>Workers Comp: Budget 2006/07</b>	<b>Total Labour Budget 2006/07</b>
Statutory Planning Services				
Waste Services				
Graffiti Removal Services				
Strategic Development	459,339	53,794	21,087	534,220
Community Facilities Planning	288,438	33,779	13,241	335,459
<b>Total Community Amenities</b>	<b>2,711,761</b>	<b>317,577</b>	<b>124,490</b>	<b>3,153,829</b>

## RECREATION & CULTURE

### Recreation Administration

Recreation Administration	252,461	29,566	11,590	293,617
North Swan Park Sports Facility	102,893	12,050	4,724	119,666
<b>Sub-Total Recreation Administration</b>	<b>355,353</b>	<b>41,616</b>	<b>16,313</b>	<b>413,283</b>

### Ballajura Aquatic

Administration/Creche	135,145	15,827	6,204	157,176
Kiosk	56,414	6,607	2,590	65,610
Aquatic Centre	233,346	27,327	10,712	271,386
Swim School	100,947	11,822	4,634	117,404
<b>Sub-Total Ballajura Aquatic</b>	<b>525,852</b>	<b>61,583</b>	<b>24,141</b>	<b>611,575</b>

### Swan Park

Administration/Creche	275,462	32,260	12,646	320,368
Aquatic Centre	324,750	38,032	14,908	377,690
Swim School	205,462	24,062	9,432	238,956
Kiosk	73,416	8,598	3,370	85,384
Sports Hall	163,650	19,165	7,513	190,328
Health & Fitness	72,665	8,510	3,336	84,511
<b>Sub-Total Swan Park</b>	<b>1,115,405</b>	<b>130,626</b>	<b>51,206</b>	<b>1,297,236</b>

### Altone Park

Administration/Creche	287,835	33,709	13,214	334,758
Kiosk	68,326	8,002	3,137	79,465
Sports Hall	280,450	32,844	12,875	326,169
Health & Fitness	136,512	15,987	6,267	158,766
Aquatic Centre	270,484	31,677	12,417	314,578
Swim Centre	154,539	18,098	7,094	179,731
<b>Sub-Total Altone Park</b>	<b>1,198,147</b>	<b>140,316</b>	<b>55,004</b>	<b>1,393,468</b>

	<b>Salaries &amp; Wages Budget 2006/07</b>	<b>Super Budget 2006/07</b>	<b>Workers Comp: Budget 2006/07</b>	<b>Total Labour Budget 2006/07</b>
<b>Libraries</b>				
Library Administration	17,701	2,073	813	20,587
Midland	695,275	81,424	31,918	808,617
Altone	314,036	36,777	14,417	365,230
Ballajura	352,082	41,233	16,163	409,478
Guildford	88,801	10,400	4,077	103,277
Bullsbrook	116,841	13,683	5,364	135,888
Ellenbrook	167,050	19,563	7,669	194,283
<b>Sub-Total Libraries</b>	<b>1,751,785</b>	<b>205,153</b>	<b>80,420</b>	<b>2,037,359</b>
<b>Other Recreation</b>				
Be Active Together Project	23,812	2,789	1,093	27,694
Cultural Development	72,413	8,480	3,324	84,218
<b>Sub-Total Other Recreation</b>	<b>96,225</b>	<b>11,269</b>	<b>4,417</b>	<b>111,912</b>
<b>Total Recreation &amp; Culture</b>	<b>5,042,767</b>	<b>590,564</b>	<b>231,501</b>	<b>5,864,832</b>
<b>Operational Services</b>				
Building Services	638,957	74,829	29,333	743,119
Parks & Landscape Services	2,350,404	275,258	107,901	2,733,564
<b>Total Operational Services</b>	<b>2,989,361</b>	<b>350,087</b>	<b>137,234</b>	<b>3,476,682</b>
<b>TRANSPORT</b>				
Mechanical Services	617,944	72,368	28,368	718,680
Engineering Operations	2,189,268	256,388	100,504	2,546,160
Operations	306,365	35,879	14,064	356,308
Transport & Waste Services	157,918	18,494	7,250	183,662
Parking	81,378	9,530	3,736	94,645
<b>Total Transport</b>	<b>3,352,874</b>	<b>392,659</b>	<b>153,922</b>	<b>3,899,455</b>
<b>ECONOMIC SERVICES</b>				
Development Approvals - Building Services	530,345	62,109	24,347	616,801
Economic Development	207,135	24,258	9,509	240,902
Environment	87,030	10,192	3,995	101,218
Visitor Centre	123,423	14,454	5,666	143,543
<b>Total Economic Services</b>	<b>947,934</b>	<b>111,014</b>	<b>43,517</b>	<b>1,102,465</b>
<b>OTHER PROPERTY AND SERVICES</b>				
Infrastructure Management	1,709,200	200,166	78,465	1,987,831
<b>Total Other Property &amp; Services</b>	<b>1,709,200</b>	<b>200,166</b>	<b>78,465</b>	<b>1,987,831</b>
<b>TOTAL PAYROLL</b>	<b>25,537,737</b>	<b>2,990,753</b>	<b>1,172,375</b>	<b>29,700,864</b>

**PAYROLL SALARIES & WAGES**

	<b>Salaries &amp; Wages Budget 2006/07</b>	<b>Super Budget 2006/07</b>	<b>Workers Comp: Budget 2006/07</b>	<b>Total Labour Budget 2006/07</b>
<b><u>SUMMARY BY BUSINESS UNIT</u></b>				
<b>CEO &amp; Support Services</b>				
Chief Executive Office	234,067	27,412	10,745	272,225
Elections	0	0	0	0
Internal Audit	195,675	22,916	8,983	227,574
Human Resources	485,897	56,904	22,306	565,108
Executives - Support	464,248	54,369	21,312	539,929
<b>Total CEO &amp; Support Services</b>	<b>1,379,888</b>	<b>161,600</b>	<b>63,347</b>	<b>1,604,835</b>
<b>Corporate Support Services</b>				
Council Support Unit	255,868	29,965	11,746	297,579
<b>Total Corporate Support Services</b>	<b>255,868</b>	<b>29,965</b>	<b>11,746</b>	<b>297,579</b>
<b>Financial &amp; Information Services</b>				
Rating Services	309,657	36,264	14,216	360,137
Financial Services	639,410	74,882	29,354	743,645
Information Services	1,018,277	119,252	46,747	1,184,276
Corporate Communications	292,879	34,299	13,445	340,624
<b>Total Financial &amp; Information Services</b>	<b>2,260,223</b>	<b>264,697</b>	<b>103,761</b>	<b>2,628,682</b>
<b>Strategic Corporate Planning</b>				
Organisational Development	783,929	91,807	35,988	911,724
<b>Total Strategic Corporate Planning</b>	<b>783,929</b>	<b>91,807</b>	<b>35,988</b>	<b>911,724</b>
<b>Customer &amp; Community Services</b>				
Customer Services	624,976	73,192	28,691	726,859
Community Services - Place Based Mgt.	85,569	10,021	3,928	99,519
Community & Security Services	947,406	110,952	43,493	1,101,851
Community Services	994,160	116,427	45,639	1,156,227
Cultural Development	72,413	8,480	3,324	84,218
Library Services	1,751,785	205,153	80,420	2,037,359
Parking	81,378	9,530	3,736	94,645
Be Active Together Project	23,812	2,789	1,093	27,694
Leisure Services	3,194,757	374,142	146,663	3,715,562
<b>Total Customer &amp; Community Services</b>	<b>7,776,258</b>	<b>910,686</b>	<b>356,989</b>	<b>9,043,933</b>

	<b>Salaries &amp; Wages Budget 2006/07</b>	<b>Super Budget 2006/07</b>	<b>Workers Comp: Budget 2006/07</b>	<b>Total Labour Budget 2006/07</b>
<b>Strategic Community Planning Services</b>				
Community Planning	876,927	102,698	40,258	1,019,883
Facilities Planning	288,438	33,779	13,241	335,459
Community Development	921,487	107,916	42,303	1,071,706
<b>Total Strategic Community Planning Services</b>	<b>2,086,852</b>	<b>244,394</b>	<b>95,802</b>	<b>2,427,048</b>
<b>Operational Services</b>				
Transport & Waste Services	1,953,049	228,724	89,660	2,271,433
Operations	7,194,194	842,520	330,268	8,366,982
<b>Development Services</b>				
Development Services Admin.	70,861	8,299	3,253	82,413
Environmental Health	459,473	53,809	21,093	534,375
Building Services	530,345	62,109	24,347	616,801
Town Planning	786,797	92,143	36,120	915,060
<b>Total Operational &amp; Development Services</b>	<b>10,994,719</b>	<b>1,287,604</b>	<b>504,741</b>	<b>12,787,064</b>
<b>TOTAL PAYROLL</b>	<b>25,537,737</b>	<b>2,990,753</b>	<b>1,172,375</b>	<b>29,700,864</b>

## **BUDGET NOTES 2006/07**

### **1. STATEMENT OF OBJECTIVE**

#### **STRATEGIC PLAN**

In order to discharge its responsibilities to the community, Councillors and staff have developed the City's Strategic Plan in close consultation with the community with respect to their needs. This ensures an active involvement in the City's long term strategic planning and future.

### **2. PROGRAMS**

The City of Swan is dedicated to providing high quality services to the community through the various service-oriented programs. The Adopted 2006/07 Budget records a summary of all financial transactions relevant to these programs pursuant to the requirements of the WA Local Government (Financial Management) Regulations.

The 2006/07 budget document outlines operating revenue and expenses, capital expenses and equity transfers. Business unit operating budgets are detailed from pages 15 to 40.

#### **General Purpose Funding**

The General Purpose Funding Schedule contains information pertaining to rates levied, general purpose grants and grants related to pensioners deferred rates.

#### **Governance**

This program details costs associated with the administration and operation of facilities and services to members of council. Included are costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.

In addition, costs associated with research, development of local laws, strategic planning and preparation of budgets and other statutory documents are included within this program.

#### **Law, Order and Public Safety**

Details of costs and revenue associated with fire prevention (mainly bush fire control), animal Control, assistance to Swan Volunteer Emergency Services and other law enforcement activities.

#### **Health**

Includes budget items for the protection of public health including food and water safety, immunisation, child health services, health education and pest control.

#### **Education and Welfare (Community Development)**

Provision for management and support of education, welfare and community development services for families, youth and the aged within the Community. This program details the costs and revenues related to the operation of the City's aged care centres, childcare centres and family centres. In addition, this program details the general activity associated with the administration of community development services including administration of the home and community care program.

This program also provides for the provision of management and support of educational services at the pre-school level, junior council and assistance to schools.

## **Housing**

Provides for the provision of dwellings for the purchase and rental by the aged or disadvantaged.

## **Community Amenities**

This program includes financial activity relevant to the function of sanitation (household refuse collection and disposal, recycling and other waste management activities); stormwater drainage construction and maintenance; administration of town and regional planning and development; the provision of rest rooms and protection of the environment.

## **Recreation and Culture**

The recreation and culture program provides for the provision and operation of recreation facilities and support of organisations concerned with leisure activities and sport. The areas of activity include the City's many parks, gardens, sportsgrounds, recreation centres, aquatic centres, public halls and community centres, and the City's libraries.

In addition, the program details activity associated with arts and culture and costs involved with the maintenance of historical sites under the control of Council.

## **Transport**

Details costs relating to the construction and maintenance of road infrastructure including streets, roads, bridges, footpaths cycle-ways and support activities such as depots et cetera. This program also includes expenses and revenue relating to "soft" infrastructure such as street verge development and maintenance and street trees.

The program also contains provision for road plant purchases.

The program also contains reference to the provision and maintenance of parking areas and control, administration and regulation of parking activities.

## **Economic Services**

This program details costs associated with building control, tourism, economic development and related areas of municipal activity.

## **Other Property and Services**

The financial impact of accounting for various control accounts such as overheads, salaries & wages and materials as well as miscellaneous transactions such as rental property revenue are recorded in this schedule.

### **3. SIGNIFICANT ACCOUNTING POLICIES AND DISCLOSURES**

The significant policies, which have been adopted, and disclosures in relation to the contents of this annual budget are:

#### **(a) Basis of Accounting**

The annual budget has been prepared to comply with accounting concepts, applicable Accounting Standards and disclosure requirements of the Australian accounting bodies, the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996 and 2005. The budget has been



prepared on the accrual basis under the convention of historical cost accounting (with the exception of the cashflow statement).

**(b) The Local Government Reporting Entity  
Reporting Period Ending 30 June 2007**

The 2006/07 Budget for the period ending 30 June 2007, has been prepared on the basis of Municipal fund transactions only. However, separate budgets for the Ellenbrook Community Fund and The Vale Community Fund are included at pages 52 to 56 of the document.

**(c) Change to Accounting Policy**

The Budget has been prepared on the basis that there will be no changes to accounting policy during the 2006/07 financial year.

**(d) Fixed Assets**

**(i) Cost and Valuation**

Fixed assets are carried at cost or at independent or Council valuation. Road assets are valued annually with other classes of assets being valued every three years. Any surplus on revaluation is credited directly to the asset revaluation reserve and excluded from operating statement.

Any gain or loss on disposal of assets is determined as the difference between the carrying amount of the asset at the time of disposal and the proceeds from disposal and is included in the operating results in the year of disposal.

Fixed assets are capitalised according to the following Council thresholds:

Land and Buildings	No Limit
Furniture and Equipment	\$1,000
Plant and Equipment	\$2,000
Infrastructure Assets	\$20,000

\* Generally, where the purchase cost of a single item is below the above mentioned threshold it will not be capitalised. However, where Council purchases a significant quantity of such items at a given point in time which equates to a value in excess of \$20,000 then these items are capitalised as an exception to the given criteria for that particular category of asset.

**(ii) Depreciation of Non-Current Assets**

Items of property, plant and equipment, including buildings but excluding freehold land are depreciated over estimated useful lives on a straight-line basis using rates, which are reviewed each reporting period. Major depreciation periods are:

Buildings	50 years
Furniture & Equipment	3 to 10 years
Plant & Equipment	3 to 10 years
Motor Vehicles	3 to 10 years

Motor Vehicle sedans are changed over at after an appropriate period of usage at minimal cost and are therefore not depreciated.

Infrastructure assets are depreciated over their estimated useful lives on a straight-line basis using rates which are reviewed each reporting period. Major depreciation periods are:

Roads	20 to 40 years
Drainage	75 years
Footpaths	50 years
Parks and Reserves - Merged Improvements	25 years
Buildings (infrastructure)	50 years

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

**(e) Rates**

The rating and reporting periods coincide. Control over assets acquired from rates in the form of sundry debtors and cash is obtained when rates are levied.

**(f) Bad and Doubtful Debts**

The annual budget does not make any provision for irrecoverable rate debtors as these are secured by a charge upon a ratepayer's property. Provision for other bad and doubtful debts is made where considered necessary. It is expected that some small amounts will not be collectable during the year and Council will write these off.

**(g) Grants, Donations and Other Contributions**

Grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured. The timing of commencement of control depends upon the arrangements that exist between the grantor and the City. Contributions not received over which the City has control will be recognised as receivable at year-end.

**(h) Investments**

All investments are made in accordance with the Trustees Act and are valued at cost. Interest revenues on these investments are recognised as they accrue.

**(i) Trading Undertaking**

The City does not operate any trading undertakings as defined by the Local Government (Financial Management) Regulation 27(i) and as a result, no provision has been made in the 2006/07 budget for trading undertaking transactions.

**(j) Major Land Transactions**

The City, at budget adoption, is not planning any major land transactions as defined by Local Government (Financial Management) Regulation 27 (k) and as a result no provision has been made in the 2006/07 budget for major land transactions

**(k) Estimated 2005/06 Figures**

The 2005/06 (financial year) figures provided for comparative purposes within this budget reflect estimated expenses and revenues as at 30 June 2006. It is anticipated that these figures will change as the financial statements for the 2005/06 financial year are finalised. Any resultant change to the estimated surplus carried forward as at 1 July 2006 will be the subject of a formal budget review by Council.

**(l) Rounding**

All amounts have been rounded to the nearest ten dollars (\$10) and some minor variation between schedules may result.

**4. RATE PAYMENT OPTIONS**

An interest rate charge of 5.0% per annum is charged on the second and subsequent instalments of ratepayers participating in an instalment program. In addition, an administration charge of \$5 per instalment is charged for the second and subsequent instalment where the formal instalment plan is chosen. A once only charge of \$25 is made when an informal instalment plan is chosen.

Details of formal payment options are as follows: -

<b>Rate Payment Method</b>	<b>Due Date</b>
Early payment for prize draw	28 August 2006
Four Instalments	
1st payment	28 August 2006
2nd payment	30 October 2006
3rd payment	28 December 2006
4th payment	28 February 2007

Interest charged on both the instalment plan options is expected to yield \$130,000 and revenue from administration fees is estimated to earn \$160,000.

Late payment of a rate or service charge will incur penalty interest at the rate of 9.0% per annum calculated on a daily basis. It is estimated that the imposition of this penalty will generate \$400,000 in revenue.

**5. ESTIMATED CURRENT POSITION BALANCE CARRIED FORWARD \***

	<b>Estimated 2005/06 \$</b>
<b>NET CURRENT ASSETS REPRESENTED BY</b>	
<b>CURRENT ASSETS</b>	
<b>Cash &amp; Investments</b>	
Cash at Bank & Investments	16,438,501
<b>Debtors</b>	
Rates Debtors	3,023,728
Sundry Debtors	5,304,236
GST Input Tax Credits Claimable (Net)	144,874
Provision for Doubtful Debts	-70,464
<b>Other</b>	
Prepayments	-21,261
Stock	52,904
<b>Total Current Assets</b>	<b>24,872,518</b>
<b>LESS CURRENT LIABILITIES</b>	
Creditors	6,092,227
Provisions	4,043,628
Income in Advance	826,572
<b>Total Current Liabilities</b>	<b>10,962,427</b>
<b>NET POSITION</b>	<b>13,910,091</b>
<b>LESS RESTRICTED ASSETS</b>	
Reserve Fund and Other Restricted Assets	8,522,824
<b>Total Restricted Assets</b>	<b>8,522,824</b>
Add: Interest bearing liabilities	1,000,000
Add: Provisions	4,043,628
<b>ESTIMATED NET CURRENT ASSETS</b>	<b>10,430,895</b>

\* All figures to be confirmed when Financial Statements completed

6. OPERATING REVENUES AND EXPENSES

(a) Operating Revenues and Expenses classified according to Program.

Estimated		Budget
2005/06		2006/07
\$		\$
	<b>Operating Revenue</b>	
45,340,974	General Purpose Funding	50,505,683
421,787	Governance	382,730
1,274,471	Law, Order & Public Safety	1,239,990
200,278	Health	247,500
2,530,486	Education & Welfare	2,717,552
49,399	Housing	90,000
6,414,824	Community Amenities	7,358,660
4,718,443	Recreation & Culture	4,744,866
5,664,957	Transport	3,762,218
1,775,262	Economic Services	2,058,690
237,183	Other Property & Services	123,000
<b>68,629,064</b>	<b>Total Operating Revenue</b>	<b>73,230,889</b>
	<b>Expenditure</b>	
822,211	General Purpose Funding	1,689,660
10,132,616	Governance	10,914,123
2,490,912	Law, Order & Public Safety	2,880,566
735,272	Health	764,885
4,637,354	Education & Welfare	4,999,298
0	Housing	68,500
7,894,097	Community Amenities	8,285,106
18,004,162	Recreation & Culture	18,812,726
20,760,184	Transport	21,030,499
6,342,864	Economic Services	2,733,035
903,879	Other Property & Services	123,000
<b>66,915,793</b>	<b>Total Operating Expenses</b>	<b>71,301,398</b>
<b>1,713,271</b>	<b>Operating Surplus</b>	<b>929,491</b>
<b>1,713,271</b>	<b>CHANGE IN NET ASSETS RESULTING FROM OPERATIONS</b>	<b>929,491</b>

## 7. COUNCILLOR FEES AND ALLOWANCES

### Meeting Fees

Each Councillor is entitled to an annual attendance fee of \$7,000 (Mayor \$14,000). Councillors may elect to either receive this fee in advance or alternatively the amount in excess of the minimum specified by the Local Government Act may be paid by way of reimbursement of additional specified expenses associated with undertaking the position of Councillor in accordance with Council Policy.

The Mayor also receives an annual allowance of \$53,000 and the Deputy Mayor receives \$13,250 as the allowance.

### Reimbursement of Position Related Expenses

In addition each Councillor including the Mayor, is entitled to reimbursement of certain expenses related to the office of Councillor to a specified maximum as provided by Council Policy.

Estimated 2005/06 \$		Budget 2006/07 \$
98,000	• Sitting Fees	105,000
66,250	• Allowances	66,250
30,000	• Travelling expenses whilst on Council related business	14,700
33,600	• Telephone rental and cost of calls	42,000
0	• Child minding fees whilst on Council business	940
20,000	• Conferences and Training	70,000
11,000	• Internet expenses	11,760
<b>258,850</b>	Total Budget provision for Councillors fees and allowances	<b>310,650</b>

## 8. INVESTMENT INFORMATION

The total estimated earnings from Interest on Investments are budgeted at \$1,654,130 and are made up as follows:-

Estimated 2005/06 \$		Budget 2006/07 \$
1,130,365	Interest on funds held in Reserve	1,186,980
470,000	Interest on other Funds	467,150
<b>1,600,365</b>	<b>Total Interest on Investments</b>	<b>1,654,130</b>

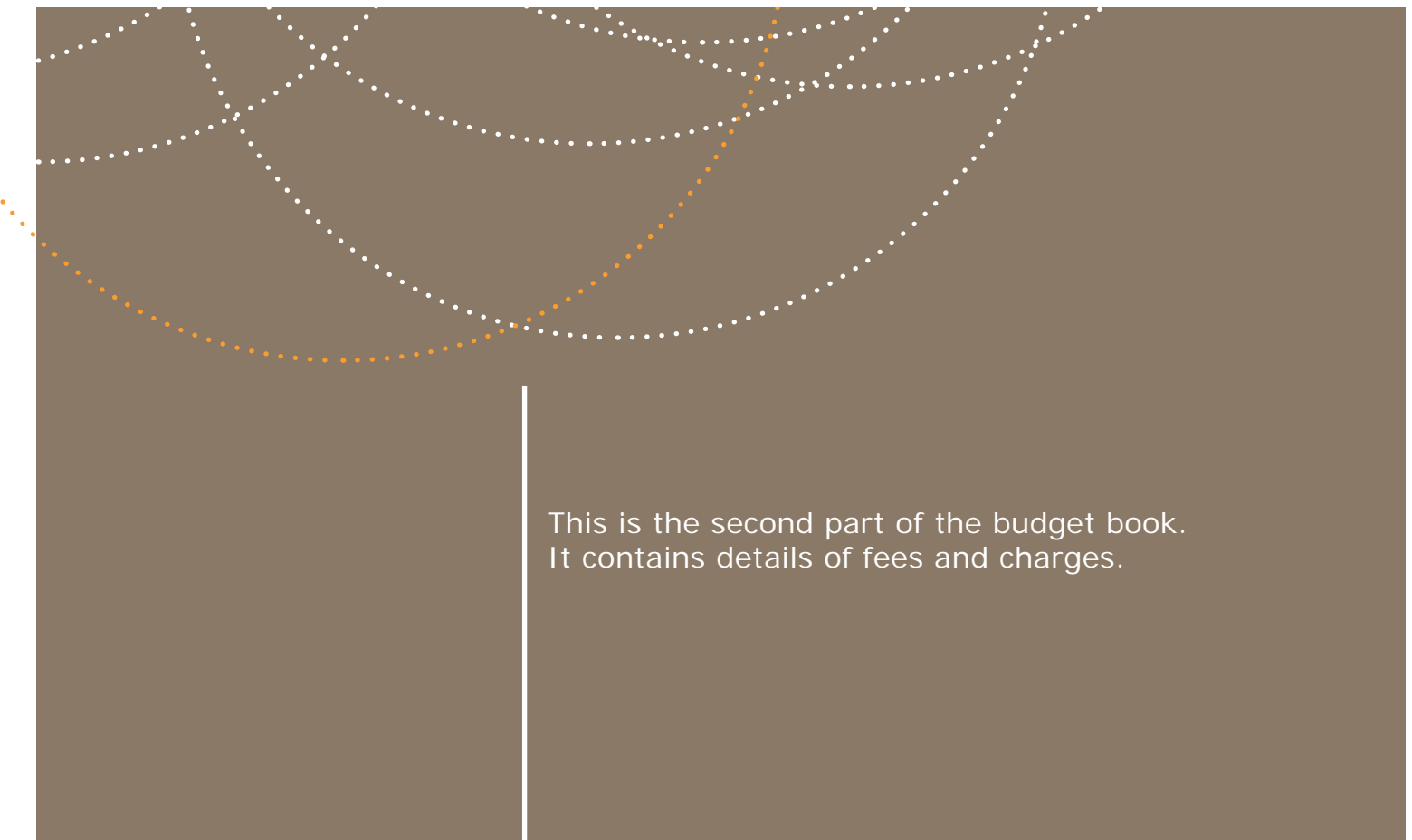
## 9. NEW LOANS

The City of Swan has proposed in the 2006/07 budget to exercise the power to borrow under Section 6.2 of the Local Government Act 1995, the amount of \$3.5m.

	<b>Term of Loan  yrs</b>	<b>Loan Amount  2006/07 \$</b>	<b>Principal Repaymen t 2006/07 \$</b>	<b>Interest Payment 2006/07 \$</b>	<b>Principal Outstandin g 2006/07 \$</b>
Ellenbrook Library Building	20	3,500,000	21,620	56,880	3,478,330
Other	10	65,000	11,440	3,680	53,560
<b>TOTAL</b>		<b>3,565,000</b>	<b>33,060</b>	<b>93,740</b>	<b>3,531,940</b>

## 10. EXISTING LOANS

	<b>Principal Outstanding 01 July 06 \$</b>	<b>Principal Repayment 2006/07 \$</b>	<b>Interest Payment 2006/07 \$</b>	<b>Principal Outstanding 2006/07 \$</b>
City of Swan Loans	7,713,370	910,860	466,800	6,802,510
Self Supporting Loans	905,210	144,120	52,790	761,110
<b>TOTAL</b>	<b>8,618,580</b>	<b>1,054,980</b>	<b>519,590</b>	<b>7,563,620</b>



This is the second part of the budget book.  
It contains details of fees and charges.



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## 1 GENERAL ADMINISTRATION

### 1.1 PROPERTY INFORMATION

#### 1.1.1 OWNERSHIP ENQUIRY FEE

Adjoining property	No charge
Confirmation of Ownership	No charge
Property Search Information	60.00
Rate Account Enquiry Fee	20.00
All other enquiries	5.00

#### 1.1.2 OWNERS AND OCCUPIERS ROLL

Per ward - on disk/e-mail file	54.00
Per ward - bound paper copy	81.00

Election candidates and Councillors receive one free copy. Additional copies are half the price of Commercial/Business price.

### 1.2 OTHER INCOME

#### 1.2.1 COUNCIL MINUTES / AGENDA

Distribution Policy:

One copy free of charge to each of the local community groups that satisfy the following criteria:

- The group must be properly constituted and be an incorporated body
- The group must have at least 25 members.
- The group must make written application each year. In respect of community groups which are not properly constituted, copies of reports of particular interest may be made available at no cost up to a maximum number of 20 copies per month.

Additional copies are be provided at standard copying fees adopted by Council

Per Copy (Full Agenda and Abridged minutes)	50.00
CD of Minutes/Agenda	35.00
Plus P & P	
Single page copy fee (per page)	1.50

#### 1.2.2 PHOTOCOPYING

Other – Administration	
< 10 copies (per copy – A4, one side)	0.30
> 10 copies (per copy – A4, one side)	0.20

#### 1.2.3 FREEDOM OF INFORMATION

FOI Application Fee	30.00
FOI Searches (per hour)	30.00

### 1.3 GIS PRODUCTS AND SERVICES

Customers are classified into one of three groups as follows:

- GROUP 1: City staff (for City use), Councillors, Public Libraries, Swan Caring/Western Swan Home Support or similar, State Emergency Service (SES), Swan Volunteer Emergency Service (SVES), Volunteer Bushfire Brigades, Bush Fires Board, WA Fire Brigade, St John Ambulance, Police, Community service groups and Neighborhood watch committees.
- GROUP 2: Organisers of local events, local ratepayer groups, charity groups, other local authorities, State/Federal Government agencies. (Estimated cost of extraction & distribution)
- GROUP 3: Individuals, commercial or business.

NOTES:

1. Members of group 1 are entitled to ONE free map book (and all updates) free of charge on request. Further copies or replacements will be provided at group 3 prices. Each volunteer fire brigade, community service group or neighbourhood watch committee are eligible for this service, but only one copy will be provided to SES and the WA Fire Brigade. Photocopying by these organisations is permitted for their internal use only.

2. Under no circumstances may data which is subject to copyright by someone other than the City of Swan (such as aerial photography from the Panorama CD) be sold or given to any organisation or person except for internal use by the City of Swan. All requests for this data or prints of this data should be directed to the copyright owners.

	GROUP 1	GROUP 2	GROUP 3
Map book	No charge		
A3 in ring binder		75.00	
A3 sheets only		50.00	15.00
Updates	No charge		
- A3 sheets – per sheet		10.00	
Other maps using existing data	No charge		
- per A1 sheet		50.00	70.00
- per A2 sheet		50.00	65.00
- per A3 sheet		50.00	60.00
Photographs or images	No charge		
- per A0 sheet		100.00	
- per A1 sheet		85.00	100.00
- per A2 sheet		70.00	90.00
- per A3 sheet		60.00	85.00
- per disk			
Digital Data (per hour)		100.00	110.00

### 1.4 TOWN PLANNING SCHEME 9

Zoning Map	
Index sheet	20.00
Colour legend	30.00
Colour map sheet	50.00
Full colour set	1200.00
Maintenance (per annum)	250.00

## 2 LAW ORDER & PUBLIC SAFETY

### 2.1 DOG REGISTRATION FEES (STATUTORY)

#### 2.1.1 SINGLE REGISTRATION

Sterilised Dog	
1 year	10.00
3 years	18.00
Unsterilised Dog	
1 year	30.00
3 years	75.00

Pensioners receive a fifty percent discount on the fees shown above.

#### 2.1.2 MULTIPLE REGISTRATION

Annual permit for Kennel dogs	150.00
Annual for permit to keep 3 to 6 dogs	77.00

### 2.2 DOG POUND RELATED FEES (LOCAL LAW)

Seizure & return without impounding	60.00
Seizure and impounding	100.00
Maintenance / sustenance per day	11.00
Destruction / surrender	75.00

### 2.3 KENNEL LICENCES (LOCAL LAW)

License for approved kennel (Annually renewable)	60.00
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### 2.4 STOCK POUND FEES (LOCAL LAW)

Charges are raised for holding and sustenance. These fees vary according to the size of the animal.

	Small	Large
Ranger fees 6 am to 6 pm 1 – 5	55.00	
Ranger fees 6 am to 6 pm 6 – 10	110.00	
Ranger fees 6 am to 6 pm over 10	165.00	
Ranger fees 6 pm to 6 am 1 – 5	55.00	
Ranger fees 6 pm to 6 am 6 – 10	110.00	
Ranger fees 6 pm to 6 am over 10	165.00	
Ranger fees 6 am to 6 pm per animal		82.50
Ranger fees 6 pm to 6 am per animal		165.00
Poundage - first 24 hours or part	11.00	11.00
Poundage - each additional day	1.10	2.20
Sustenance first 24 hours or part	11.00	11.00

## 2.5 OTHER RANGER FEES (LOCAL LAW)

Fire Management Plan - Admin Fee	
Small subdivision	50.00
Medium subdivision	150.00
Complex subdivision	200.00
Complex subdivision (add charge per hr)	100.00
Private swimming pool inspection fee (building regulations)	55.00
Impounded Goods Fee (Vehicles, Trolleys, Signs)	50.00
Impounded Vehicle Towing Fee	55.00
Impounded Goods Administration Fee (Vehicles, Trolleys, Signs)	5.00

## 2.6 CONSOLIDATED OFFENCES (LOCAL LAW)

Offence against Part 9 of Advertising Signs	100.00
Offence against Part 11 of Nuisance	100.00
Offence against Part 9 of Dogs and Horses	100.00

### 3 HEALTH

#### 3.1 HEALTH SERVICE FEES & CHARGES (STATUTORY)

##### 3.1.1 OFFENSIVE TRADES REGULATIONS

Artificial manure depots	173.00
Blood drying	140.00
Bone merchants premises	140.00
Bone mills	140.00
Large fat melting, fat extracting or tallow melting establishments	243.00
Butcher shops and similar doing fat rendering, fat extracting or tallow melting	140.00
Fellmongeries (skin sheds)	140.00
Fish curing establishments	173.00
Fish processing establishments (in which whole fish are cleaned and prepared)	243.00
Shellfish & crustacean processing establishments	243.00
Flock factories	140.00
Gut scraping, preparation of sausage skins	140.00
Knackeries (offensive trades)	243.00
Laundries, dry-cleaning establishments	119.00
Manure works	173.00
Other offensive trades not specified	243.00
Piggeries	243.00
Places for storing, drying or preserving bones	140.00
Poultry farming	243.00
Poultry processing establishments	243.00
Rabbit farming	243.00
Slaughterhouses	243.00

##### 3.1.2 FOOD HYGIENE REGULATIONS

Manufactured Small goods License	48.00
Manufactured Small goods Premises Registration	48.00

##### 3.1.3 PET MEAT REGULATIONS

Knackeries	356.00
Pet meat shop Class 1	216.00
Pet meat shop Class 2	119.00
Processing establishment	356.00
Transfer of Registration	119.00

##### 3.1.4 CARAVAN PARKS & CAMPING GROUNDS REGULATIONS

Annual License - greater of following fee or per site	200.00
Fee per bay	6.00
Fee per campsite	3.00
Fee per overflow site	1.50
Transfer of License	100.00
Temporary License - pro rata based on above formula	
Additional fee for renewal after expiry	20.00



### 3.1.5 EATING HOUSES

Items listed below include annual proprietor's license.

Restaurant	300.00
Take away	300.00
Tea room	250.00
Transfer of eating house license	30.00
Itinerant vendor	270.00
Lodging House	150.00

### 3.1.6 TRADING IN PUBLIC PLACES

Alfresco Dining License Application	155.00
Alfresco Dining Annual License	155.00
Alfresco Dining Renewal Application Fee	52.00
Street Trading (Stalls) Application	57.00
Street Trading Annual License	810.00
Street Trading Weekends and Public Holidays License	310.00
Street Trading 1 month (31 consecutive days) License	155.00
Street Trading Daily License	16.00
Market License Application - determined by Council	P.O.A
Market Annual License - determined by Council	P.O.A
Street Performers License and Application (Combined)	36.00

### 3.1.7 OTHER ADMINISTRATION FEES (VARIOUS LEGISLATION)

Disposal of Effluent and Liquid Waste Regulations	
Local Government Application Fee	97.00
Inspection and issuing a Permit to Use OED Apparatus	97.00
Application for approval by Dept. of Health with a local government report	35.00
Application for approval by Dept. of Health without a local government report	110.00
Reg 18 noise exemption application for public events	500.00
Benefit of Charity Public Event	
No admission fee and low or medium risk event	Nil
No admission fee and high risk event	713.00
With admission fee and low risk event	Nil
With admission fee and medium risk event	286.00
With admission fee and high risk event	713.00
All other Public Events Low Risk Event	Nil
All other Public Events Medium Risk Event	286.00
All other Public Events High Risk Event	713.00
Application to vary a Public Building Certificate of Approval	216.00
Copy of analysts report after article seized under Health Act – S246ZJ	38.00

### 3.2 ADMINISTRATION FEES

#### 3.2.1 INSPECTION FEES

Consultation/Inspection upon request (per hour)	80.00
Consultation/Inspection upon request (after hours)	116.00
Reinspection due to incomplete/unsatisfactory work (per hour)	80.00

#### 3.2.2 ADMINISTRATION FEES

Copy of Food Sampling Results	43.00
Copy of Septic Tank Plans	43.00
Foodsafe food handling video	99.00
Written Report to Settlement Agency > 7 days before settlement	43.00
Written Report to Settlement Agency < 7 days before settlement	58.00
Late payment of licenses/registrations	64.00
Food/Water sampling upon request (not including cost of analysis)	100.00

#### 3.2.3 APPLICATION FEES (INCLUDING SITE VISITS)

Food Premises (including Market Food Stalls)	
Class 1 ,2, 3 Food Premises	234.00
Class 4, 5 Food Premises	127.00
Food Spoilt (written confirmation of disposal)	117.00
Reclassification of Food Premises	117.00
Hair Dressing Establishments	127.00
Lodging Houses	234.00
Offensive Trades	227.00
Pet Food Knackery	227.00
Pet Food Processing Establishment	227.00
Pet Meat Shop - Class 1	159.00
Pet Meat Shop - Class 2	117.00
Section 39, 55 certification	107.00
Skin Piercing	127.00
Annual fee; auditing, sampling of public swimming pools	
Up to 2 pools	228.00
More than 2 pools	318.00
Reg 13 construction site noise plan approval	160.00
Local Government report Commercial effluent disposal	95.00
Approval to keep poultry, pigeons goats or bees etc	80.00
Approval to temporary accommodation (house under construction)	107.00

## 4 EDUCATION & WELFARE

### 4.1 AGED DAY CENTRE FEES

Swan Community Care - Per day	4.00
Day Centre Meal	7.00

### 4.2 HOME SUPPORT

Personal Care – Per hour	6.00
In Home Respite – Per hour	6.00
Social Support	6.00
Home Help – Per hour	6.00
Gardening – Per hour	12.00
Assessed according to ability to pay	
Level 1	20.00
Level 2	50.00
Level 3 (up to five time unit cost)	
Packages (up to \$40 per week or up to 17.5% of pension)	
Transport local Midland	5.00
Local transports will vary depending on location	
Transport City depending on boarding point	10.00 - 14.00
Transport Shopping	4.00 - 6.00

### 4.3 COMMUNITY DEVELOPMENT

Hire of vehicle to community groups	
per 100 km	77.00
per additional km	0.77
Bond	100.00

## 5 HOUSING

### 5.1 ELVIRE CHALETS RETIREMENT VILLAGE

Monthly Rental	
Single	83.35
Double	112.80
Fortnightly Rental	
Single	114.75
Double	188.25

Government rent assistance is available to tenants based on assessment of ability to pay. The unit charge for each chalet is shown below.

Description of charge	Unit	Amount
Single monthly rent	1	83.35
Single fortnightly rent	2	114.75
Single fortnightly rent	3	114.75
Single fortnightly rent	4	114.75
Single fortnightly rent	5	114.75
Single fortnightly rent	6	114.75
Single fortnightly rent	7	114.75
Single monthly rent	8	83.35
Single fortnightly rent	9	114.75
Single monthly rent	10	83.35
Single fortnightly rent	11	114.75
Single fortnightly rent	12	114.75
Single fortnightly rent	13	114.75
Single monthly rent	14	83.35
Single fortnightly rent	15	114.75
Single monthly rent	16	83.35
Double monthly rent	17	112.80
Single monthly rent	18	83.35
Double fortnightly rent	19	188.25
Single monthly rent	20	83.55
Single fortnightly rent	21	114.75
Single fortnightly rent	22	114.75
Single monthly rent	23	83.35
Single monthly rent	24	83.35
Double fortnightly rent	25	188.25
Single monthly rent	26	83.35
Single monthly rent	27	83.35
Single fortnightly rent	28	114.75
Single fortnightly rent	29	114.75
Single fortnightly rent	30	114.75
Single fortnightly rent	31	114.75
Double fortnightly rent	32	188.25
Single fortnightly rent	33	114.75
Single fortnightly rent	34	114.75
Single fortnightly rent	35	114.75
Single fortnightly rent	36	114.75

## 6 COMMUNITY AMENITIES

### 6.1 WASTE MANAGEMENT

New Bin Levy (per bin)	48.00
Annual Sanitation Charge (rateable properties)	177.00
Annual Sanitation Charge (non-rateable properties)	356.00

A new bin levy is payable as a once off charge for all new bin services. The bin levy is \$48.00 per bin per service. Each new residence is supplied with two bins as standard, one for normal domestic refuse and one for recycling, resulting in an initial levy of \$96.00.

The annual sanitation charge for domestic collection and recycling service includes a \$6 State Refuse Levy

### 6.2 STATUTORY PLANNING SERVICES

#### 6.2.1 DEVELOPMENT APPLICATIONS

Pursuant to Town Planning (Local Government Fees) Regulations 2000

Not more than \$50,000	\$100
More than \$50,000 but not more than \$500,000	0.23% of the estimated cost of development
More than \$500,000 but not more than \$2.5 million	\$1,150+0.18% for every \$1 in excess of \$500,000
More than \$2.05 million but not more than \$5 million	\$4,750+0.15% for every \$1 in excess of \$2.5 million
More than \$5 million but not more than \$21.5 million	\$8,500+0.1% for every \$1 in excess of \$5 million
More than \$21.5 million	\$25,000

#### 6.2.2 OTHER PLANNING FEES AND CHARGES

Determination of development application for an extractive industry	500.00
Application for approval of home business	200.00
Application for change of use or for change or continuation of a non-conforming use where development is not occurring	250.00
Application for extension of term of planning approval	200.00
Application for amending or revoking a development approval	200.00
Issue of zoning certificate	50.00
Reply to a property settlement questionnaire	50.00
Issue of written planning advice	50.00

Section 40 Certificate	150.00
Gaming Permit	150.00
Variation to the Residential Design Codes	250.00
Advertising by sign on site	250.00
Advertising by newspaper	500.00
EACH referral to government Agencies, Heritage Consultant and MERCY	200.00
Swan Valley Planning Committee reports	200.00

The Principal Planner has discretion to reduce or waive fees where the application is of a minor nature or it is otherwise justified.

FEES ARE CUMULATIVE.

#### 6.2.3 SALE OF PUBLICATIONS

Copy of Development Plan	50.00
Scheme Text	100.00
Rural Strategy Report	50.00
Strategy Map	
(A4) (black & white)	2.00
(A3) (black & white)	4.00
(A4) (colour)	20.00
(A3) (colour)	30.00
Rezoning Diagrams (6 copies)	
Simple (no further data required)	150.00
Complex (additional data required)	300.00
Other maps	P.O.A

## 7 RECREATION & CULTURE

### 7.1 CITY MANAGED RECREATION FACILITIES

Facilities other than City leisure centre at Swan Park and Altone Park.

#### 7.1.1 PASSIVE AREAS

Half day	60.00
Full day (4 hours plus)	120.00

#### 7.1.2 SPORTSGROUNDS

Seasonal bookings are based on 25 week season – inclusive of not more than 12 home competition matches during the season and not more than two training sessions per week during the season Includes the use of floodlights if available.

The charges below are for use of the change room / pavilion:

- During training sessions booked and approved.
- For THREE HOURS after any HOME COMPETITION MATCHES ONLY. (Kingfisher Pavilion and Lilac Hill Park Central are excluded as specific lease arrangements apply).

Team charges are based on a per player charge as shown below:

Football	20
Soccer	13
Rugby league	15
Cricket	12
Softball/Baseball	11
Hockey	13
Netball	9

##### 7.1.2.1 Training AND Matches.

	<b>Juniors</b>	<b>Seniors</b>
Basic charge per player per season	7.00	35.00
Additional usage per weekday	No charge	12.00
Additional usage per weekend	No charge	22.00

The basic charge is for not more than two training sessions per week or one home competition match per week and includes the use of floodlights if available.

##### 7.1.2.2 Training OR Matches.

	<b>Juniors</b>	<b>Seniors</b>
Basic charge per player per season	4.00	19.00

The following charge is applicable to Senior and Junior Clubs

Pavilion/Change room/Toilet use - Per Club Per Season	165.00
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### 7.1.3 KEY BONDS

The following charge applies to any of Council's Multi-use facilities.

Per Barrel Light Key	55.00
Per Set of Pavilion Keys	55.00

### 7.1.4 CASUAL OVAL HIRE

Hire includes the use of Pavilion, Change room and Toilet.

Per Full Day Booking – 5 hours plus	118.00
Per Half Day Booking – 4 hours or less	60.00
Per Hour	15.00

Note: Hire fees for extraordinary bookings are assessed on case by case basis. All bonds for the hire of the facilities are assessed on a case by case basis. An additional amount may be charged for public liability insurance cover.

### 7.1.5 GROUP 1: HALLS / PAVILIONS

#### MIDLAND TOWN HALL - MAIN AUDITORIUM

Functions	
Hire cost per booking	530.00
Bond – With Alcohol	220.00
Bond - No Alcohol	110.00
Cancellation fee (if cancelled within 14 days of booking)	22.00
Other uses	
Meetings per hour	33.00
Commercial per hour	44.00
Set-up Fee - per hour	12.00

### 7.1.6 GROUP 2: HALLS / PAVILIONS

WOODLAKE COMMUNITY CENTRE  
 SOUTH BALLAJURA COMMUNITY CENTRE  
 KINGFISHER COMMUNITY CENTRE  
 ALICE DAVOREN COMMUNITY CENTRE  
 STRATTON COMMUNITY CENTRE  
 COOLOMON COMMUNITY CENTRE  
 LOCKRIDGE COMMUNITY CENTRE

Functions	
Hire cost per booking	280.00
Bond – With Alcohol	220.00
Bond - No Alcohol	110.00
Cancellation fee (if cancelled within 14 days of booking)	22.00
Meetings	
Large Hall – per hour	20.00
Activity Room – per hour	14.30
Meeting Room – per hour	11.80
Commercial Use	
Large Hall – per hour	29.50
Activity Room – per hour	17.50
Meeting Room – per hour	17.50



Set-up fee – per hour	12.00
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#### 7.1.7 GROUP 3: HALLS / PAVILIONS

GUILDFORD TOWN HALL  
CAVERSHAM HALL  
BASKERVILLE HALL  
GIDGEGANNUP HALL  
BALLAJURA COMMUNITY CENTRE (PARKVIEW DRIVE)  
PICKETT PARK HALL

Functions	
Hire cost - per booking	220.00
Bond - With Alcohol	220.00
Bond - No Alcohol	110.00
Cancellation fee (if cancelled within 14 days of Booking)	22.00
Meetings	
Large Hall - per hour	14.00
Small Hall - per hour	10.50
Commercial Use	
Large Hall - per hour	21.00
Small Hall - per hour	14.60
Set-up fee - per hour	12.00

#### 7.1.8 GROUP 4: HALLS / PAVILIONS

ALL OTHER FACILITIES

Functions	
Hire cost – per booking	148.00
Bond – With Alcohol	220.00
Bond – No Alcohol	110.00
Cancellation fee (if cancelled within 14 days of Booking)	22.00
Meetings	
Large Hall – per hour	11.80
Small Hall – per hour	7.00
Commercial Use	
Large Hall – per hour	17.50
Small Hall – per hour	9.40
Set-up fee – per hour	12.00

#### 7.1.9 CONTRIBUTION TO FACILITY OPERATION COSTS

	<b>First meeting of month</b>	<b>Subsequent meeting in a month</b>
Schools during School Hours	No charge	No charge
Ratepayer Association, Residents Groups, Locality Groups and Progress Associations	No charge	6.00
Community groups - Pensioner, Senior Citizen and Junior Groups (i.e. Playgroups, Out of School Care Groups, Cubs, Scouts etc)	6.00	6.00

Note: Hire fees for extraordinary bookings are assessed on a case by case basis. All bonds for the hire of the facilities are assessed on a case by case basis. An additional amount may be charged for public liability insurance.

#### 7.1.10 TENNIS COURTS

Schools during school hours	No Charge
Casual use – per hour	7.50
Club use (Commercial)	
Seniors – per hour	14.00
Juniors – per hour	9.00
Floodlights (all users) – per hour	3.00

Note: Hire fees for extraordinary bookings are assessed on a case by case basis. All bonds for the hire of the facilities are assessed on a case by case basis. An additional amount may be charged for public liability insurance.

#### 7.1.11 BOOKINGS COLLECTED FOR COUNCIL

The booking agent retains one third of hire fees (excluding lighting fees) for:

BALLAJURA T/COURTS  
WEST SWAN RD T/COURT

#### 7.2 LEISURE CENTRE CHARGES

Spectator General Per entry	1.10
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#### 7.2.1 AQUATIC CENTRE

##### 7.2.1.1 Entry

	General Entry	Swim, Spa & Sauna
Adult	4.00	7.00
Child	2.90	
Concession	3.20	6.20
City of Swan entry	2.40	4.20
Spa add on		3.00
Combination (2 adults & 3 children)	12.00	

##### 7.2.1.2 Discount Cards

	Adult	Junior	Concession
10 pass	36.00	26.10	28.80
20 pass	72.00	52.20	57.60

##### 7.2.1.3 Hire

Lane Hire – per lane per hour	6.50
Lane Hire Commercial – per lane per hour	11.50
Equipment Hire	2.00

#### 7.2.2 AQUA AEROBICS

Casual entry	8.50
Concession entry	7.50
City of Swan entry	5.10

### 7.2.3 SWIM SCHOOL

This fee is to be paid on a pro-rata basis for a term.

#### 7.2.3.1 Swim Lesson

Adult & Child	82.00
Preschool	95.00
School Aged	91.00
Adult	94.00
Private School Lessons	40.00
Private One on One Lessons	30.00
Bronze Medallion	120.00

#### 7.2.3.2 Squad

Junior Skill Squad - per month	66.00
Junior Development Squad - per month	78.00
Intermediate Squad - per month (Swan Park only)	89.00
Senior Squad - Per Month (Swan Park only)	95.00
Adult Squad - Per month (Swan Park only)	69.60
Casual Coaching Fee	10.10

#### 7.2.3.3 Memberships - Ballajura Aquatic

1 Month	
1 option	61.00
2 option	88.00
3 Months	
1 option	162.00
2 option	216.00
6 Months	
1 option	278.00
2 option	371.00
12 Months	
1 option	473.00
2 option	527.00
Direct Debit - 12 months	
1 Option	43.00
2 Options	47.00

#### 7.2.3.4 School Use

Entry	1.80
Lane hire	6.50
Carnival venue hire - negotiated space / up to	275.00
Entry Recreational Use	2.50
Aquarobics	5.00

### 7.2.4 HEALTH & FITNESS

#### 7.2.4.1 Gymnasium

DESCRIPTION	Swan Park	Altone
School use	5.00	5.00
Casual entry	8.50	9.50
Concession entry	7.50	8.50
City of Swan entry	5.10	5.70

<b>DESCRIPTION</b>	<b>Swan Park</b>	<b>Altone</b>
Appraisals (Gymnasium only)	30.00	30.00
Active Senior Circuit / Aqua	4.00	4.00
Personal training	45.00	45.00

#### 7.2.4.2 Aerobics

<b>DESCRIPTION</b>	<b>Swan Park</b>	<b>Altone</b>
School use	5.00	5.00
Casual entry	8.50	9.00
Concession entry	7.50	8.00
City of Swan entry	5.10	5.40

#### 7.2.4.3 Memberships

<b>DESCRIPTION</b>	<b>Swan Park</b>	<b>Altone</b>
<b>1 Month</b>		
Off-peak (gymnasium only)	48.00	48.00
1 option	61.00	61.00
2 options	88.00	88.00
Full	98.50	98.50
<b>3 Months</b>		
Off-peak (gymnasium only)	121.50	121.50
1 option	162.00	162.00
2 options	216.00	216.00
Full	242.00	242.00
<b>6 Months</b>		
Off-peak (gymnasium only)	205.00	205.00
1 option	251.00	278.00
2 options	342.00	371.00
Full	385.00	414.50
<b>12 Months</b>		
Off-peak (gymnasium only)	303.00	348.00
1 option	342.00	473.00
2 options	440.00	527.00
Full	532.00	608.00
<b>Junior Gymnasium</b>		
1st Month	45.50	45.50
Subsequent Months	32.00	32.00
<b>Direct Debit - 12 Months</b>		
Off peak	28.25	32.50
1 option	31.50	43.00
2 options	39.60	47.00
Full	47.30	54.00

#### 7.2.4.4 Room Hire

<b>DESCRIPTION</b>	<b>Swan Park</b>	<b>Ballajura</b>	<b>Altone</b>
School use	16.50	22.00	24.00
Function rate - up to	400.00		500.00
Security Bond	110.00		200.00
Meetings/Seminars – per hour Commercial – Function Room	33.00		38.50
Meetings/Seminars Commercial – Multipurpose Rooms			Up to 38.50
Room Hire - per hour Non Commercial – Function Room	27.50		27.50
Room Hire Non Commercial – Multipurpose Rooms 1 or 2			24.00
Room Hire Non Commercial – Multipurpose Rooms combined			31.00
City of Swan – per hour	15.00		19.80
Cancellation fee	20% of total hire fee		20% of total hire fee

#### 7.2.5 COURT HIRE

Basketball, Netball, Volleyball Soccer	
Peak – per hour	27.50
Off peak – per hour	22.00
Commercial – per hour	55.00
School use per court per hour (min 1 hour)	15.00
Badminton	
Per court per hour	15.00
School use - 2-4 courts - per hour	15.00
School use - 6-8 courts - per hour	30.00

#### 7.2.6 SPORTS HALLS

	<b>Junior</b>	<b>Senior</b>
General Entry - Per entry	2.50	2.50
Netball, Basketball, Volleyball, Soccer		
Game fee per player	6.00	7.50
Nomination fee per team	40.00	40.00
Badminton - casual entry	4.50	4.50
Lifestyle Programs Entry fee - to be paid on a term basis, pro-rata upto	\$7.00	\$11.00

#### 7.2.7 CRÈCHE

Per child per hour	2.00
Per child per half hour	1.00
Crèche 10 Pass	18.00

#### 7.2.8 VACATION CARE

Daily Rate	36.00
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7.2.9 ADMINISTRATION FEES

Cancellation fee	20% of total hire fee
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## 8 RECREATION & CULTURE

### 8.1 LIBRARY – PHOTOCOPYING

Black and White Copies	
A4 Copies	0.20
A3 Copies	0.40

### 8.2 LIBRARY – FACSIMILES

Local	
First page	3.30
Each additional page	1.10
WA (Not metro)	
First page	4.40
Each additional page	1.10
Interstate	
First page	6.60
Each additional page	2.20
Overseas	
First page	9.90
Each additional page	3.30

### 8.3 PUBLIC LIBRARY SERVICES

Computer printing costs	
(A4) (black & white)	0.20
(A4) (colour) on a dot matrix, at Ballajura	2.20
(A3) (colour) on a dot matrix, at Ballajura	4.40
(A4) (colour) on a laser, at Altone only	0.80
Computer disks (per disk)	2.00
Laminating at Midland, Ellenbrook and Altone	
A4	2.20
A3	4.40
Membership replacement cards	3.00
Overhead transparencies (only Midland)b/w	1.70
Information Talks	
First two hours	5.50
Each additional hour	2.50
Library Bags	
Polypropylene	1.00
COS	1.00

## 9 TRANSPORT

### 9.1 PARKING FEES

The Court House (No. 3)	
All day parking only - per day	2.20
Monthly parking permit	50.00
Three months parking permit	150.00
Six months parking permit	285.00
Twelve months parking permit	540.00
Stafford Street Car Park (No 9)	
Three hours parking permit	1.00
Six hours parking permit	2.00
All day parking permit	3.00
Twelve months parking permit	648.00

### 9.2 PARKING INFRINGEMENTS

By-law	Nature of Offence	Penalty
8.10(1)	Not parked close and parallel and facing wrong way	30.00
8.12(1)	Parking not wholly within parking bay (carriageway)	30.00
8.13(1)	Parking a vehicle other than a motor cycle in an area designated for motor cycle parking only	30.00
8.13(3)	Vehicle parked of a class other than permitted by signs/marks	30.00
8.14(1)	Moving a vehicle to defeat a time limit (parking station/area)	30.00
8.14(2)	Moving a vehicle to defeat a time limit (thoroughfare)	30.00
8.15(1)(a)	No stopping area	50.00
8.15(2)(b)(i)	Exceeding time limit	30.00
8.15(3)(a)	Exposing vehicle for sale within thoroughfare	30.00
8.15(3)(f)	No parking area	40.00
8.15(3)(g)	Parking on or over footpath	30.00
8.15(3)(h)	Parked within an intersection	50.00
8.15(3)(i)	Obstructing of a carriageway or private driveway etc.	40.00
8.15(3)(k)	Over 8 metre vehicle parked on carriageway over 1 hour	30.00
8.16(1)(a)	Double parked on a carriageway	40.00
8.16(1)(g)	Standing in a bus stand or within specified distance	30.00
8.16(1)(i)	Within 6m of property line at intersection	30.00
8.16(2)	Commercial vehicle tare in excess 3 tonne parked longer than 2 hours in a carriageway	40.00
8.18(1)(a)	Unauthorised parking on verge (no signs)	30.00
8.18(1)(b)	Verge parking prohibited by sign	30.00



<b>By-law</b>	<b>Nature of Offence</b>	<b>Penalty</b>
8.18(1)(c)(A)	Verge parking in excess 3 hours consecutively, by caravan, bus, boat, tractor, trailer or truck (tare over 3 tonnes), between 7am – 6pm	150.00
8.18(1)(c)(B)	Verge parking for vehicles in (A) between 6pm to 7am	150.00
8.19(1)(b)	No valid permit (displayed incorrectly/no permit/Expired)	30.00
8.19(4)	No valid ticket (displayed incorrectly/no ticket/Expired)	30.00
8.20	Parking not wholly within parking bay (parking station)	30.00
8.21(1)(b)	Loading zone used by non-commercial vehicle	40.00
8.22	Parked on a reserve without City licence	30.00
8.26(3)	Special permit not displayed where required	30.00
8.27(2)	Valid residential permit not displayed where required	30.00
8.28(1)	Parking on private land without consent of owner/occupier	40.00
8.28(2)	Unauthorised parking on private parking area with sign	40.00
	All other offences not specified	30.00

### 9.3 PRIVATE PARKING AGREEMENT

Application for an agreement	110.00
Application for an infringement to be withdrawn	30.00

## 10 ECONOMIC SERVICES

### 10.1 BUILDING LICENSES (BUILDING REGISTRATION 1989)

Minimum Building License Application Fee	40.00
Class 1 and 10	
0.35% of 10/11 of the estimated value of proposed construction	CALC
Class 2 to 9	
0.20% of 10/11 of the estimated value of proposed construction	CALC
Building License amendments (min)	
Class 1 and 10	50.00
Class 2 to 9	150.00
Where the amendment is considerable, an hourly charge out rate will be applied.	80.00
Extension of duration for a building license	
Class 1 to 9	150.00
Class 10	50.00
Preliminary Building License approval	
(% total license fee) 25% of total building license application fee	CALC
Materials on street - per month or part month (m2)	1.00
Application for variation to Residential Design Codes	
Where estimated value of proposed construction is up to \$50,000	100.00
Where estimated value of proposed construction is greater than or equal to \$50,001	250.00

### 10.2 DEMOLITION LICENCES (STATUTORY)

For each storey	50.00
Footpath deposit	300.00

### 10.3 PARK HOME APPROVALS

Application for a Park Home	150.00
Park Home Approval amendment	50.00

### 10.4 STRATA TITLE FEES (STRATA TITLES ACT)

FOR CERTIFICATE UNDER SECTION 5B(2) 20c /m2 of the floor space of the building or \$100.00 whichever is greater	CALC
FOR CERTIFICATE UNDER SECTION 8A (f) or 9 (3) 20c /m2 of the floor space being sub-divided or consolidated or \$100.00 whichever is greater	CALC
APPLICATION FOR ACKNOWLEDGMENT OF CONSTRUCTION CERTIFICATE \$200.00 min or 0.015 x Estimated value	CALC

## 10.5 ADMINISTRATION FEES

BUILDING INFORMATION PUBLICATIONS	
Building Specifications (each)	20.00
CONSULTATION / INSPECTION	
Consultation/inspection upon request (per hour)	80.00
Consultation/inspection upon request (after hours)	120.00
BUILDING PLAN COPIES	
Minimum charge (up to 10 x A4 or 5 x A3)	50.00
For more than 10 A4 copies, additional charge per copy	1.20
For more than 5 A3 copies, additional charge per copy.	2.40

A full refund is provided if the plans are unavailable

## 11 OTHER PROPERTY AND SERVICES

### 11.1 PROPERTY RENTAL

Unit 2/27 Great Northern Highway - Government Property Office	72,000.00
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**CITY OF SWAN**

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